



OPERATING BUDGET FISCAL YEAR 2019-2020



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City Manager's Message



June 25, 2019

City of Lindsay
251 E. Honolulu
Lindsay, CA 93247

Mayor Pamela Kimball and Members of Council:

It is an honor and privilege to present the Fiscal Year 2019-2020 Operations Budget and Financial Plan for the City of Lindsay to you. Thank you for your leadership, trust and dedication. Staff has worked diligently to prepare our fiscal plan. The City of Lindsay continues to push toward a better, sustainable future by planning carefully and acting prudently.

Fiscal Year 2018-2019 was a significant year in the City's movement toward our economic recovery. As I wrote last year, just like it takes time to turn a large ship around, it takes time to make a lasting, enduring change in the City's momentum and course. Fiscal Year 2019-2020 will see some of the fruit of the united effort of staff and council to make and implement hard choices today for a better future tomorrow.

Not only was FY 2018-2019 more financially sound than any year in the last decade for Lindsay, but also was a time of building opportunities for the future. Significant changes and accomplishments of FY 2018-2019 include:

- The Friday Night Market re-opened under new management and met revenue-sharing requirements.
- The new roundabout and other street projects improved pedestrian safety and beautified the city.
- OMNI Medical came to the Wellness Center offering a much-needed service to our community.
- Lindsay Sports Complex opened with new soccer fields to meet recreational demands.
- The new fire truck arrived enhancing public safety's ability to protect the community.
- Repairs at the Water Plant dramatically improved the efficiency of the plant.
- MVI continued to successfully operate the McDermont Field House.
- Council approved cannabis manufacturing, wholesale and retail.
- Measure O exceeded expectations in revenue generation.
- The City divested the remaining RDA properties.
- The City cut the general fund deficit by half.

The City's management team will focus on five key objectives during Fiscal Year 2019-2020:

- Build financial reserves to protect against future recessions.
- Chip away at the structural deficit in the General Fund.
- Invest in staff, services and training.
- Repair and rebuild infrastructure.
- Support economic development.

Additionally, a significant undertaking in FY 2019-2020 will be to resolve the lingering effects of financial decisions from the past. While staff are focused on the present and future, the executive team will continue to address, resolves or rectify the consequences of overspending in the past.

We sincerely appreciate the City Council's leadership, direction, accessibility and unity. It makes all the difference.

Sincerely,



William Zigler

City Manager

Budget Document

A budget serves many purposes. It is the City's annual financing and spending plan, providing a means for allocating resources to meet the needs and desires of the residents of the City. The budget balances City revenues with community priorities and requirements. The budget serves as a communications device, a policy document, resource allocation tool, an accountability tool and a management tool. The budget document grants spending authority to City staff, as well as providing the spending plan for the City of Lindsay. The budget document provides a snapshot of the financial health and community priorities of the City of Lindsay.

This document is designed to deliver information clearly and concisely to City leadership, residents and the public in general. To achieve the aim of making this budget document useful and dependable, City Staff have organized it into two general sections.

The first section describes the “who” and “what” of the City of Lindsay. It includes community, organizational, departmental and staffing overviews.

The second section describes the “how” and “where” of the City of Lindsay. It includes past financial performance, present conditions and future expectations. The reader will see how the City is organized in various funds, how each fund is funded and where the resources from each fund are used to provide comprehensive City services.

Who & What Section



Community Overview

Associated most prominently with Agriculture, the City of Lindsay is a small town in California’s Central Valley near the Sierra Nevada Foothills. The City’s rich heritage, change-leading school district, family-focused community, and proximity to larger cities and National Parks makes the City an excellent choice for a place to live.

LOCATION



City Area

2.5 Square Mile (Incorporated)
 3.9 Square Mile (Urban Development Boundary)

Weather & Climate

Average Temperature: 47°F Low / 80°F High Average
 Rainfall: 11 Inches

POPULATION

Population by Race / Ethnicity

	<i>Hispanic / Latino</i>	<i>Not Hispanic / Latino</i>
<i>Asian</i>	16	213
<i>Black/African American</i>	68	26
<i>Native American</i>	110	28
<i>Other</i>	4,184	14
<i>Pacific Islander</i>	1	3
<i>Two or More</i>	484	45
<i>White Only</i>	5,897	1,314
<i>Population</i>	12,403	
<i>Blue Collar: Civilian 16+</i>	1,164	
<i>White Collar: Civilian 16+</i>	1,295	
<i>Service / Farming: Civilian 16+</i>	1,911	
<i>Average Travel Time to Work</i>	25 minutes	

INCOME

Household Income (HHI)

	<i>Households by Annual Income</i>
\$100,000+	225
\$75,000 - \$99,999	135
\$50,000 - \$74,999	490
\$35,000 - \$49,999	523
\$25,000 - \$34,999	402
\$15,000 - \$24,999	714
<\$15,000	733
<i>Annual Aggregate HHI</i>	\$135,500,000
<i>Median HHI</i>	\$29,080
<i>Average HHI</i>	\$42,050
<i>Median HH Effective Buying Income</i>	\$27,210
<i>Average HH Effective Buying Income</i>	\$36,270

HISTORY

When Thomas Orton, an emigrant from England, landed in Boston harbor in 1635, he had little idea one of his descendants would be planting the first of many orange trees some seven generations and 245 years later, in Lindsay, California, 3,000 miles to the west.

Julius Orton, a seventh-generation descendant of Thomas, was born in Ohio in 1825. The family moved to Missouri in 1838. Julius enlisted as a teamster in the U. S. Army when the war with Mexico began in 1846, then served as a guard for a pack train crossing the plains to Placerville, a booming California gold mining town.

Finding no gold, Julius moved to Soquel, a lumber town near Santa Cruz, where he worked as a laborer and eventually developed his own herd of cattle. In 1859, accompanied by his wife and two small daughters, and driving a small herd of cattle, he walked more than 200 miles from the coast to a homestead along the Tule River southwest of Lindsay.

Julius Orton became a part of Lindsay history in the 1880's when he took up a second 160-acre homestead on land adjacent to the property of Lewis and John Keeley, brothers who had homesteaded a few miles southwest of Lindsay in the mid 1870's.

The importance of all this is Julius Orton is credited with planting the first orange trees in the Lindsay district on his homestead, giving rise to the motto, "Central California's Citrus Center."

The Ortons and Keeleys were not the only pioneers in the district. Members of the Yandanche Indian tribe had for centuries come into the valley by way of Lewis Creek canyon to hunt and fish. Captain John Fremont passed by the site of Lindsay twice on exploration trips, following what later became the Butterfield Stage route.

John J. Cairns, a Scotsman by birth, came to the Lindsay area in 1881. His first venture was as a sheep rancher, followed by cattle, then as a grower of 22,000 acres of grain in Tulare and northern Kern counties. He also was credited with development of water wells which encouraged the further development of citrus acreage. The Cairns homestead property and citrus orchard, bordered by century old olive trees, still exists at Cairns Corner west of Lindsay.

Capt. Arthur J. Hutchinson, known as the founder of the City of Lindsay, came to the area in 1889. He was born in Bermuda, where his father was assigned by the British government and served for a time as governor. Capt. Hutchinson was a Royal Military College graduate and served in India until 1879, when illness forced his retirement. Coming to California for his health, he moved to the Lindsay area, bought 2,000 acres and formed the Lindsay Land Company.



Early view from the railroad track on Sweetbrier. This photo shows the first Baptist Church and the first Washington School. Taken in 1905.

Development of the Lindsay townsite began under the Pacific Development Company when the Southern Pacific Railroad came through the area in 1889.

The townsite was laid out by Capt. Hutchinson and the community was named for his wife, Sadie Lindsay Patton Hutchinson. Stockton Berry migrated to the area about the same time as Capt. Hutchinson and farmed several thousand acres of grain, grapes and oranges to the northeast of Lindsay.

In addition to farming, Stockton Berry invented the first tractor drawn grain harvester, revolutionizing the industry. He developed an efficient method for using electric motors and power for drilling wells and pumping water.



G.S. Berry and the first self-propelled harvester around 1885. It used the stalks of the wheat for fuel. The chance of fire was great as the sparks could ignite the entire fields of grain before it was harvested.

The advent of the 20th century saw an increase of population in the area. Jobs were available in the increased orange and olive plantings. Many others worked in timber and mining operations in the mountains to the east. By 1905, approximately 700 acres of oranges had been planted in the district, but only a few were in full bearing.

The increase in population which followed the arrival of the railroad included many persons interested in development of a town site. Excursion trains from southern California arrived every few weeks carrying people interested in settling in the Lindsay area. This influx of people sparked the development of some 75,000 acres of land by 1910, along with packing houses to process the agricultural products.



The Southern Pacific Depot was located on Sweetbrier. The train was a much-used means of travel for Lindsay residents and relatives. This group of travelers was captured on film in the 1920s.



Honolulu Street, looking west about 1908. It would be a few years before curbs, gutters, and paving would make "going to town" a cleaner experience.



W. A. Morley had the first Ford dealership in Lindsay. This wonderful old building and garage was at the corner of South Elmwood and Apia.

The Lindsay Chamber of Commerce was organized in 1908 with G. B. Moore, a food market owner, as first president. Its first project was to promote the incorporation of the City of Lindsay on February 28, 1910, with some 700 residents within the city limits.

Citizens were eager to develop their community and its economy. In 1911, a bond issue of \$130,000 was approved to develop a water system and construct a sewer system.

By 1916, there were 23 blocks of paved streets and the population rose to 3,000. There were four schools, nine churches and numerous social clubs. There were 115 members in the Tuesday Club (later to become the Lindsay Women's Club), which constructed the arboretum at the southwest corner of Mirage and Hermosa, now occupied by a church. The economy in 1916 was also robust. Stores with a full complement of merchandise lined the downtown streets.

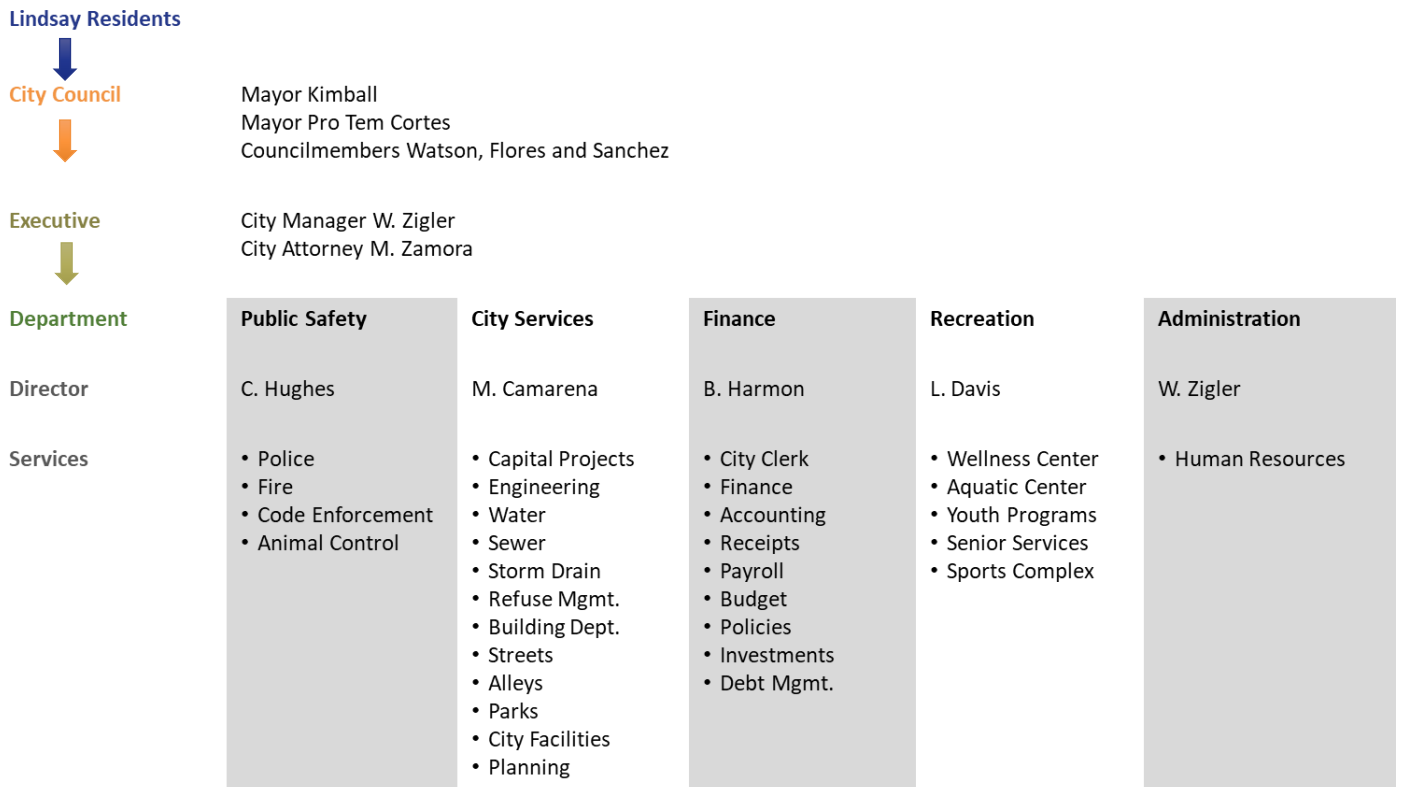
Citrus growers sent 3,186 cars to market, up from the 556 cars in 1910, and 14 large packing houses employed 1,500 workers. The three banks recorded gross resources of \$1,320,000.

But there was trouble ahead. Foothill area irrigation wells began to show signs of salt. The Lindsay-Strathmore Irrigation District began to import water from wells it owned in the Kaweah River Delta. The Tulare Irrigation District and other Delta interests in 1916 filed a lawsuit which was in the courts for 20 years, and which was not compromised until 1936 only after the advent of the Central Valley Project which brought water to the district in the Friant-Kern Canal. In celebration of the settlement, the members of the California State Supreme Court visited Lindsay for the celebration.

Organization

The City of Lindsay is a Council-Manager form of government operating in accordance with the City Charter. The residents elect a five-member, elected at-large City Council. The Council sets the policy and priorities for the City. The Council directs the professional City Manager to ensure the policies and priorities are implemented, followed and achieved by the City Departments. Both City Council and City Management are held to the highest levels of ethical behavior and integrity in fiscal management.

ORGANIZATION CHART



City Council



Mayor Pam Kimball (center), Mayor Pro Tem Laura Cortes (top left), Councilmember Brian Watson (bottom left), Councilmember Yolanda Flores (top right), and Councilmember Rosaena Sanchez (bottom right).

MISSION STATEMENT

The mission of the City Council is to develop plans and programs, provide adequate financial and physical resources for, and to implement fully such plans and programs as it finds necessary to accomplish the duties and obligations set out in the City Charter, and State and federal law.

DESCRIPTION

The City Council represents the will of the residents of the City of Lindsay and crafts policy as well as authorizes the expenditure of funds to achieve said will. Under the Council-Manager form of government outlined by the City Charter, the Council consists of five council members elected at large in staggered four-year terms. Its duties include:

- Selecting a Mayor and Mayor Pro-Tem;
- Making provision for, budgeting for, and providing adequate financial resources and physical facilities for a full range of quality City services, activities that equitably provide for the quality of life for all economic, social, ethnic and age groups within the City.

The City Council convenes on the second and fourth Tuesday of the month at 6:00 p.m. at 251 E. Honolulu, Lindsay, California.

ACCOMPLISHMENTS

The City Council is highly engaged with and experienced in serving the community. While a comprehensive list of City Council accomplishments in FY 2018-2019 is not feasible in this document, the following list provides some highlights from the year.

- Welcome two new council members following the November 2018 election.
- Adopted a working agreement to to:
 1. Use real time
 2. Maintain confidentiality when applicable
 3. Listen actively – one person talks at a time – practice parliamentary procedure
 4. Take in public comments and maintain structure and focus on Council business
 5. Be respectful – avoid judgement
 6. Be honest, and kind with feedback
- Assigned council members to participate on various local and regional committees.
- Supported businesses and individuals in achievements and quests for success.
- Enjoyed time with the community during various City and other events.
- Represented Lindsay’s needs at the regional, state and federal level.
- Strengthened relationships with other public and private entities.
- Participated in the Orange Blossom Festival.
- Opened the Lindsay Sports Complex.
- Supported the Friday Night Market.

OBJECTIVES FOR FY 2019-2020

The heart of what makes America a beacon of hope and prosperity in the world is its democracy and freedoms. The City Council is the embodiment of local democracy as it works to preserve the quality of life and freedoms of Lindsay residents and visitors. Each year the Council identifies continuing or new objectives to guide its decision framework. For Fiscal Year 2019-2020, the City Council of Lindsay has identified the following objectives to move Lindsay forward. Each department ties its objectives to the Council objectives to make the entire City function effectively.

No 1 – Live in a safe, clean, comfortable and healthy environment.

No 2 – Increase our keen sense of identity in a physically connected and involved community.

No 3 – Nurture attractive residential neighborhoods and business districts.

No 4 – **D**edicate resources to retain a friendly, small-town atmosphere.

No 5 – **S**timulate, attract and retain local businesses.

No 6 – **A**dvance economic diversity.

No 7 – **Y**ield a fiscally self-reliant city government while providing effective, basic municipal services.

CONTACTS

MAYOR

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COUNCILMEMBER

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MAYOR PRO TEM

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COUNCILMEMBER

Yolanda Flores
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yflores@lindsay.ca.us

COUNCILMEMBER

Rosaena Sanchez
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rsanchez@lindsay.ca.us

City Manager



MISSION STATEMENT

The mission of the City Manager is to ensure all departments of the City are operating at optimal capacity to best serve the residents of the community. Through careful, proper, and professional administration the office of City Manager seeks to exercise the will of the public represented by the City Council.

DESCRIPTION

The City Manager's Office is responsible for a variety of administrative duties, which include, in part:

- Oversee all department heads as the Executive officer of the City;
- Support City Council;
- Direct Community Relations; and
- Coordinate inter-agency activities.

The duties of the City Clerk include:

- Disseminate Public information;
- Facilitate City Council meetings;
- Facilitate Legislative meetings;
- Support County Elections Office;
- Prepare various reports for the State; and,

- Record and maintain City ordinances and code book.

ACCOMPLISHMENTS

The City Manager position functions best when an effective balance between personal involvement in projects and delegation to department heads or staff guides time management. The City Manager struck the right balance in Fiscal Year 2018-2019, which allowed the department heads to manage the day-to-day operations of each department efficiently and effectively. Simultaneously, the City Manager engaged the community by welcoming them to the City Manager's office to meet and discuss successes and concerns, by participating in community service organizations, sharing happenings in meetings with local businesses and community groups, and reaching out to other community and government leaders. As a result, the community is engaged, other organizations appreciate the City as an excellent partner, and City departments know the City Manager sets realistic expectations and trusts them to succeed.

OBJECTIVES FOR FY 2019-2020

The City Manager is responsible for implementing the City Council's objectives via delegation or personally attending to specific components. The City Manager's objectives encompass the City Council's community-oriented objectives and the health and professional development of City staff. The City Manager focuses on both the community side and the internal side of each of the following objectives.

No 1 – **L**ive in a safe, clean, comfortable and healthy environment.

No 2 – **I**ncrease our keen sense of identity in a physically connected and involved community.

No 3 – **N**urture attractive residential neighborhoods and business districts.

No 4 – **D**edicate resources to retain a friendly, small-town atmosphere.

No 5 – **S**timulate, attract and retain local businesses.

No 6 – **A**dvance economic diversity.

No 7 – **Y**ield a fiscally self-reliant city government while providing effective, basic municipal services.

CONTACTS

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Bret Harmon, City Clerk

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Public Safety



MISSION STATEMENT

The mission of the Lindsay Department of Public Safety is to ensure residents have an efficient and responsive code enforcement; police, fire and animal control force to maintain public safety; and, an outstanding quality of life for our community.

DESCRIPTION

The duties of the Public Safety Department encompass the services of several different sub-departments including:

- Police
 - Conduct proactive and innovative approaches to reduce crime; ○ Ensure the community of Lindsay is kept safe including its streets, schools and neighborhoods;
 - Respect the needs of the residents and meet those needs by utilizing innovative approaches to solving problems; and
 - Actively prevent criminal acts and aggressively apprehend criminals in a manner which is consistent with the law.
- Animal Control
 - Patrol and protect the City of Lindsay by capturing stray animals;
 - Ensure the humane and approved treatment of captured animals; and
 - Shelter all animals captured by animal control.

- Fire Protection
 - Respond to fire emergencies;
 - Assist in medical responses;
 - Extinguish fires to save life and property; and
 - Prevent, when possible, the potential of a fire hazard.
- Code Enforcement
 - Enforce compliance with City regulations and ordinances including zoning, land use, nuisance housing, building codes, health and safety, blight, graffiti, water waste, and other matters of public concern;
 - Receive and respond to citizen complaints and reports from other agencies and departments on alleged violations of City zoning and codes/ordinances; and
 - Conduct field investigations and inspect properties for violations.
- Contracted 9-1-1 Dispatch
 - Dispatch and coordinate the responses of public safety agencies;
 - Translate information to the appropriate codes;
 - Determine and assign the level of priority of the calls;
 - Ask vital questions and provide pre-arrival instructions for emergency medical calls.
- Contracted Ambulance Services
 - Respond to emergency and non-emergency calls calmly, efficiently and promptly;
 - Administer basic and restricted advanced life support to patients at the scene, en route to the hospital;
 - Assess the nature and extent of injury or illness; and
 - Communicate with professional medical personnel and treatment facilities to obtain instructions regarding further treatment.

ACCOMPLISHMENTS

Just before the end of Fiscal Year 2016-2017, the Lindsay voters approved Measure O. The importance of Measure O cannot be overstated. The City's fiscal condition in Fiscal Year 2018-2019, had Measure O not passed, would have forced the Public Safety Department to reduce its staffing to dangerously low levels. Measure O preserved essential public safety positions and to provide vital equipment. The Department of Public Safety and its members are humbled with the community's support.

After starting the build process in Fiscal Year 2017-2018, the City welcomed its long-awaited Pierce Fire Truck to its Public Safety department in Fiscal Year 2018-2019. The new truck, funded with Measure O funds, replaces the old ladder truck. The Department also converted one public safety officer position to a Fire Engineer position to properly staff and operate the new engine. Additionally, the department expanded the code enforcement officer position from part time to full time.

The Department of Public Safety faces many challenges in law enforcement now and in the future. Law makers at the state and federal level are changing the ways law enforcement protects the community and in the type of public services public safety provides. These changes are making the protection of people’s safety more difficult and are increasing the number of criminals in the population. Law enforcement is being asked to handle more and more situations for which they have limited resources for training, such as mental health, homelessness, de-escalation, and drug overdose at the first-responder level. The Department of Public Safety is still challenged with limits to the operating budget and continues to look for innovative ways to stretch every tax dollar to benefit the community of Lindsay. As we move into the future of law enforcement, the members of the Department of Public Safety will do their very best to serve the residents of Lindsay. Once again, thank you to the residents of Lindsay.

OBJECTIVES FOR FY 2019-2020

While the work of the public safety department touches all seven of the City Council’s objectives for FY 2019-2020, the Public Safety department identifies the following as highest-priority objectives.

No 1 – Live in a safe, clean, comfortable and healthy environment.

- *Add another one or two fire engineers*
- *Continue to provide a public safety officer at the high school*
- *Provide ongoing training and needed community resources*

No 2 – Increase our keen sense of identity in a physically connected and involved community.

No 3 – Nurture attractive residential neighborhoods and business districts.

No 4 – Dedicate resources to retain a friendly, small-town atmosphere.

No 5 – Stimulate, attract and retain local businesses.

No 6 – Advance economic diversity.

No 7 – Yield a fiscally self-reliant city government while providing effective, basic municipal services.

CONTACTS

Emergencies

9-1-1

Non-Emergency & Animal Control

Phone (559) 562-2511

Finance



MISSION STATEMENT

In a spirit of excellence, integrity, and dedication, the Finance Department is committed to providing timely, accurate, clear and complete information and support to City Council, other City departments, residents and the community at large.

DESCRIPTION

The Finance Department's objectives are to:

- Demonstrate integrity, accountability, consistency, professionalism and a strong work ethic;
- Emphasize strategic financial planning and performance reporting;
- Maximize the effective and efficient use of public funds;
- Execute directives and policies of the Administration and City Council;
- Provide excellent customer service.

Services and Departmental Duties

- Utility Billing
- Business License
- Accounts Payable
- Curb & Gutter & Miscellaneous Billing
- General Ledger Accounting
- Home & Business Loan Portfolio management

- Banking & Investments, including reconciliations & debt management
- Governmental Accounting & Reporting
- Payroll Processing and Tax Reporting
- Risk Management – Property, Liability, Work Comp
- Successor Agency administration

ACCOMPLISHMENTS

FY 2018 -2019 was a year of action for the Finance Department as it improved transparency and the City's financial position. Finance Staff performed admirably as the department worked through a challenging time. Staff improved processes, implemented auditor recommendations and aided other departments throughout the year. Finally, the department is making improvements to how quickly and in what format it shares information with departments and the public to enhance the usefulness and understandability of budget and financial information.

OBJECTIVES FOR FY 2019-2020

The Finance Department Objectives for FY 2019-2020 are simple yet extremely important.

№ 1 – Live in a safe, clean, comfortable and healthy environment.

№ 2 – Increase our keen sense of identity in a physically connected and involved community.

№ 3 – Nurture attractive residential neighborhoods and business districts.

№ 4 – Dedicate resources to retain a friendly, small-town atmosphere.

- *Continue to engage community groups in enhancing services.*

№ 5 – Stimulate, attract and retain local businesses.

- *Support the City Manager in economic development strategies and activities.*

№ 6 – Advance economic diversity.

№ 7 – Yield a fiscally self-reliant city government while providing effective, basic municipal services.

- *Accurately and astutely manage the City's financial resources.*
- *Create a realistic, easily understood budget.*

CONTACTS

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bharmon@lindsay.ca.us

City Services



MISSION STATEMENT

The Department of City Services mission is to maximize available resources, to ensure courteous and superior service delivery to all citizens. To promote programs and services that will preserve and enhance the quality of life in the most efficient manner. Employees will strive to serve the community with a “Spirit of Excellence.”

DESCRIPTION

The City Services Department is comprised of the following sub departments;

- Streets (general maintenance, signage, striping and painting, construction/renovation);
- Parks (general maintenance and upkeep);
- Planning (creating a better business community for the City);
- Engineering (project development, design, bidding, construction oversight and management, both in house and outside consultants);
- Building/construction oversight (residential, commercial and industrial plan review, permit process and inspections);
- Water Utility (water treatment and distribution systems, training and continuing education of licensed operators, public outreach and education of drought issues);

- Wastewater Utility (wastewater collection, treatment and disposal systems, training and continuing education of licensed operators);
- Storm Drain Utility (collection system and basin general maintenance);
- Land Application Monitoring (daily site and flow monitoring);
- Landscape District Maintenance (general maintenance of common area landscape districts);
- Refuse Service (support service and collaboration with contract services provider);
- City Facility Maintenance (general building upkeep and maintenance); and
- Area Board and Committee Representation (Integrated Regional Water Management Board and Stakeholders Committee, Consolidated Waste Management Agency, Congestion Management Plan Steering Committee, Construction Manager/General Contractor Steering Committee, Tulare County Association of Governments Technical Advisory Committee, Tulare County Association of Governments Bicycle Advisory Committee).

The City Services Department oversees the contracted planning services to ensure commercial and residential developments conform to current City ordinances and the latest adopted building codes and standards. The City Services Department works collaboratively with the Finance Department for collection of fees associated with building permits and private developments. As well, City Services delves in data compilation from Finance Department computer systems to ensure accurate information and efficient customer service.

ACCOMPLISHMENTS

The City Services department manages the physical condition of the community and its environment. While some of the work City Services may do is out of sight because it deals with infrastructure under the ground or at the treatment plant, much of the work is either in plain view (like street repair projects) or experienced in another way like water taste and quality. Not only does the City Services department maintain the City's infrastructure in practical and systematic ways, but also does so with limited staffing and financial resources.

- Street Projects:
 - The new roundabout at Hermosa and Westwood helps control traffic, increases safety for learners crossing from the new apartments to the elementary school.
 - In addition to basic street maintenance and stripping, the City bid nine streets selected for construction (three rehab projects and six cape seal projects) in early May.
- Water Projects:
 - Rehabilitated filter banks B & C at the Water Treatment Facility
 - Completed Well 15 Contact Time Pipeline Project
 - Prop. 1 Project: Drilled domestic test well at the City Park. Full water quality report pending.

- Maintained compliance with the Well 14 DBCP project and pursued development of additional plans.
- Pursued grant funding from TK IRWM DAC PAC for IRWM qualified projects. Awaiting results.
- General/Private Projects
 - Autumn Hills Subdivision streets and infrastructure (40 lot single family subdivision)
 - Palm Terrace Apartment Project (50-unit, 2-story apartment complex)
 - Lindsay Sports Complex and club house rehabilitation project
 - Year End summary
 - Number of permits issued 299
 - Total valuation of permits \$ 8,306,798
 - Total fees collected \$196,730

OBJECTIVES FOR FY 2019-2020

No 1 – Live in a safe, clean, comfortable and healthy environment.

- *Continue to seek for an additional water source supply*
- *Optimize efficiency in existing water system*
- *Support code enforcement activities*
- *Maintain responsiveness to unique needs in the community*

No 2 – Increase our keen sense of identity in a physically connected and involved community.

- *Promote water conservation programs*
- *Encourage community participation in the planning process*

No 3 – Nurture attractive residential neighborhoods and business districts.

- *Evaluate and support new housing developments*
- *Plan for growth in residential neighborhoods and business districts*

No 4 – Dedicate resources to retain a friendly, small-town atmosphere.

- *Encourage collaboration with developers and builders*
- *Exercise sound planning principles and thoughtful decision making*

№ 5 – **S**timulate, attract and retain local businesses.

- *Engage businesses earlier in the planning and approval process*

№ 6 – **A**dvance economic diversity.

- *Study current economic conditions and economic opportunities*

№ 7 – **Y**ield a fiscally self-reliant city government while providing effective, basic municipal services.

- *Continue to deliver projects approved by the City Council using grant funding wherever possible*
- *Study project associated costs for comparison with fee schedule for discrepancies*

CONTACTS

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Human Resources



MISSION STATEMENT

The mission of the Human Resources Department provides our employees a positive stable work environment. Above all, employees will be provided the same concern, respect and caring attitude within the organization they are expected to share externally with every resident or business.

DESCRIPTION

The Human Resources department is responsible for:

- Administration of Employee Benefits;
- Recruitment and Selection;
- Wage and Salary Administration;
- Employee Relations;
- Memorandums of Understanding and associated Contracts;
- Employee Personnel Files; and
- Resource to Department Heads

The City of Lindsay is an Equal Opportunity Employer (EEO) and is compliant with the Americans with Disabilities Act (ADA)

ACCOMPLISHMENTS

The Human Resources department was busy in FY 2018-2019 with managing organizational changes, processing job applications, conducting interviews, assisting in labor negotiations, providing management training, managing benefits, and facilitating employee reviews.

Continuing their success in 2017-2018, City employees received recognition from the City's health benefit brokers for once again having the highest participation rate in its health and wellness program.

OBJECTIVES FOR FY 2019-2020

№ 1 – Live in a safe, clean, comfortable and healthy environment.

№ 2 – Increase our keen sense of identity in a physically connected and involved community.

№ 3 – Nurture attractive residential neighborhoods and business districts.

№ 4 – Dedicate resources to retain a friendly, small-town atmosphere.

№ 5 – Stimulate, attract and retain local businesses.

№ 6 – Advance economic diversity.

№ 7 – Yield a fiscally self-reliant city government while providing effective, basic municipal services.

- *Encourage and build trust among Staff, Management, Elected Officials and the community*
- *Promote a culture of respectful diversity within the City*
- *Demonstrate the highest levels of professionalism and integrity*

CONTACTS

Mari Carrillo, Human Resources Manager

Phone (559) 562-7120 Fax

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mcarrillo@lindsay.ca.us

Recreation | Wellness and Aquatic Center



MISSION STATEMENT

Our mission at the Wellness & Aquatic Center is to “Uplift” the community of Lindsay by:

- Providing affordable community wellness programs, activities and recreational opportunities;
- Drawing revenue to help support these programs and community activities;
- Focusing on Fitness, Activity, and Health and Wellness; and
- Maintaining a safe and friendly atmosphere for Lindsay residents and surrounding communities.

Wellness is not merely the absence of disease. It is the physical, social, and emotional balance of which the Wellness Center strives to offer.

DESCRIPTION

The Wellness Center offers a variety of services to the residents of Lindsay including:

- Sloped-entry kiddie pool area
- Eight-lane swimming pool;
- Laboratory services;

- Gym equipment and wellness facility;
- Exercise classes;
- Massage therapy;
- Physical therapy (including therapy pool);
- Special event rental facility; and
- Pool rental opportunities.

In addition, the Wellness Center serves as the home to the Lindsay High School swim team and Skimmers, a local competitive youth swim team.

Recreation offers a variety of activities and opportunities to the residents of Lindsay including:

- Facility rentals
 - Olive Bowl
 - Harvard Park
 - Lindsay Sports Complex
 - Annual Health Walk
- Summer Night Lights
- Special community events

ACCOMPLISHMENTS

The Wellness and Aquatic Center changed significantly in Fiscal Year 2018-2019 as it welcomed in OMNI Medical to the Wellness Center. The OMNI Medical clinic is a great addition to the Wellness Center. Residents, regardless of their ability to pay, now have a safe, clean place to see a medical provider.

The new Lindsay Sports Complex replaced the City's executive golf course. The soccer fields are busy every night of the week and on the weekends as hundreds of residents and visitors enjoy the beautiful game of soccer.

The Wellness Center added Silver Sneakers, which allows certain senior citizens to enjoy free membership to the Center. They have also added a special martial arts class for children with autism and other special needs. There is always something new happening at the Wellness Center.

OBJECTIVES FOR FY 2019-2020

No 1 – Live in a safe, clean, comfortable and healthy environment.

- *Offer affordable programs and positive community activities.*

No 2 – Increase our keen sense of identity in a physically connected and involved community.

- *Strive to create and support community-organized recreation and wellness activities.*

No 3 – Nurture attractive residential neighborhoods and business districts.

- *Collaborate with local non-profit organizations, school district and businesses.*

No 4 – Dedicate resources to retain a friendly, small-town atmosphere.

- *Maintain a positive customer service-based attitude.*

No 5 – Stimulate, attract and retain local businesses.

- *Provide opportunities for local businesses to grow through connection to our programs, activities and facilities.*

No 6 – Advance economic diversity.

- *Engage all community members in sharing in the benefits of participating in active living.*

No 7 – Yield a fiscally self-reliant city government while providing effective, basic municipal services.

- *Achieve financial sustainability by optimizing the use our facilities and properly sizing our staffing levels.*

CONTACTS

Lisa Davis, Recreation/Wellness/Aquatic Supervisor

Recreation, Wellness & Aquatic Center

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www.lindsaywellnesscenter.com

Staffing

The City is very conscious of the need to recruit and retain the best talent while operating as efficiently as possible to be good stewards of its resources. Balancing the efficiency and leanness with the many services the City provides leads to many City employees serving in multiple capacities. As a result, the salary and benefits for some City employees are allocated to multiple departments according to the time each staff member serves in those departments during the year. An example is City Services Director whose salary and benefits are allocated to the general fund, water, sewer, etc. proportional to the time the Director spends working on projects in each fund.

The following salary allocation tables are updated every two years.

The Classification and Salary Schedule identifies the pay range for each classification in the City. When approved, employees move one step up the range until they reach the maximum.

Staffing is divided into three classifications. The first is Non-Exempt Employees, which are eligible for overtime and all provisions of the applicable MOU. The second is Exempt & Supervisorial Staff, which are not eligible for overtime. However, they are eligible for all other provisions of the applicable MOU. The third is the Executives, which are under an at-will contract, not eligible for overtime and not eligible for provisions in any MOU.

The City Manager and Department Heads are at-will employees who operate under individual contracts with the City. They are not eligible to participate in a bargaining unit's Memorandum of Understanding (MOU). The City has two bargaining units – one for public safety employees and one for miscellaneous (or all other) employees.

ANNUAL SALARY ALLOCATION

The Annual Salary Allocation designates the proportional allocation of each position’s salary and benefits to the appropriate departments/fund. The tables on the following two pages display the annual salary steps or ranges for each full-time position.

Department	Position	General	Utilities	Gas Tax	Wellness	Other
City Manager	City Manager	65%	18%	10%	7%	
City Manager	Assistant to City Manager	57%	19%	9%	5%	10%
Finance	Director of Finance	34%	35%	16%	5%	10%
Finance	Finance & Acct. Manager*	70%	25%			5%
Finance	Accountant (Temporary)	70%	25%			5%
Finance	Account Clerk III	8%	82%			10%
Finance	Account Clerk III	30%	65%		5%	
Finance	Account Clerk I	3%	97%			
Public Safety	Director of Public Safety	100%				
Public Safety	Admin Supervisor & HR	100%				
Public Safety	Public Safety Lieutenant	100%				
Public Safety	Public Safety Sergeant	100%				
Public Safety	Public Safety Officer	100%				
Public Safety	Fire Lieutenant (Engineer)	100%				
Public Safety	Records	100%				
Public Safety	Code Enforcement	100%				
City Services	Director of City Services	35%	46%	19%		
City Services	Asst. Dir. of City Services	38%	33%	19%		10%
City Services	Com Dev Specialist II	33%	13%	4%		50%
City Services	Senior Maintenance III	70%	15%	10%	5%	
City Services	Senior Maintenance	4%	96%			
City Services	Maintenance	88%	2%	10%		
City Services	Maintenance	15%	75%	10%		
City Services	Maintenance	5%	95%			
City Services	Maintenance	85%	5%	10%		
City Services	Maintenance	70%	20%	10%		
City Services	Maintenance	97%	3%			
City Services	Maintenance	1%	98%			1%
City Services	New Engineering Tech*	38%	33%	19%		10%
City Services	New Part-Time Inspector*	100%				
City Services	Administrative Secretary	59%	41%			
Wellness	Recreation Manager				100%	
Wellness	Recreation 1				100%	

* Proposed new position

<i>Miscellaneous (TIER 1) hired prior to July 1, 2018</i>	STEPS						
	1	2	3	4	5	6	7
Recreation – Lifeguard or Recreation I	25,459	26,732	28,069	29,472	30,946	32,493	34,118
Maintenance	27,899	29,294	30,758	32,296	33,911	35,607	37,387
Account Clerk I	27,899	29,294	30,758	32,296	33,911	35,607	37,387
Code Enforcement Officer	28,642	30,074	31,577	33,156	34,814	36,555	38,382
Dispatch / Records Clerk	30,897	32,442	34,064	35,767	37,556	39,433	41,405
Maintenance Senior I	30,897	32,442	34,064	35,767	37,556	39,433	41,405
WWTP Operator II	31,739	33,326	34,992	36,741	38,578	40,507	42,533
Com. Dev. Specialist II	33,380	35,049	36,801	38,641	40,573	42,602	44,732
Administrative Secretary	33,392	35,062	36,815	38,656	40,589	42,618	44,749
Maintenance Senior II	39,422	41,393	43,462	45,636	47,917	50,313	52,829
Account Clerk III	39,623	41,605	43,685	45,869	48,162	50,571	53,099
Engineering Technician	49,589	52,069	54,672	57,406	60,276	63,290	66,454
Assistant City Planner	49,589	52,069	54,672	57,406	60,276	63,290	66,454
Building Inspector I	49,589	52,069	54,672	57,406	60,276	63,290	66,454
Administrative Supervisor (Exempt)	51,125	53,682	56,366	59,184	62,143	65,250	68,513
Maintenance Senior III (Exempt)	51,125	53,682	56,366	59,184	62,143	65,250	68,513
Asst. to the City Mgr. / Dep. City Clerk (Exempt)	51,125	53,682	56,366	59,184	62,143	65,250	68,513
City Services Assistant Director (Exempt)	57,402	60,272	63,285	66,450	69,772	73,261	76,924
Finance & Accounting Manager (Exempt)	66,888	70,232	73,744	77,431	81,303	85,368	89,636

<i>Miscellaneous (TIER 2) hired after July 1, 2018</i>	STEPS						
	1	2	3	4	5	6	7
Recreation – Lifeguard or Recreation I	25,459	26,350	27,273	28,227	29,215	30,238	31,296
Maintenance	27,899	28,875	29,886	30,932	32,014	33,135	34,295
Account Clerk I	27,899	28,875	29,886	30,932	32,014	33,135	34,295
Code Enforcement Officer	28,642	29,644	30,682	31,755	32,867	34,017	35,208
Dispatch / Records Clerk	30,897	31,978	33,098	34,256	35,455	36,696	37,980
Maintenance Senior I	30,897	31,978	33,098	34,256	35,455	36,696	37,980
WWTP Operator II	31,739	32,849	33,999	35,189	36,421	37,696	39,015
Com. Dev. Specialist II	33,380	34,548	35,757	37,009	38,304	39,645	41,032
Administrative Secretary	33,392	34,561	35,771	37,023	38,318	39,660	41,048
Maintenance Senior II	39,422	40,801	42,229	43,708	45,237	46,821	48,459
Account Clerk III	39,623	41,010	42,446	43,931	45,469	47,060	48,707
Engineering Technician	49,589	51,325	53,121	54,981	56,905	58,897	60,958
Assistant City Planner	49,589	51,325	53,121	54,981	56,905	58,897	60,958
Building Inspector I	49,589	51,325	53,121	54,981	56,905	58,897	60,958
Administrative Supervisor (Exempt)	51,125	52,915	54,767	56,684	58,668	60,721	62,846
Maintenance Senior III (Exempt)	51,125	52,915	54,767	56,684	58,668	60,721	62,846
Asst. to the City Mgr. / Dep. City Clerk (Exempt)	51,125	52,915	54,767	56,684	58,668	60,721	62,846
City Services Assistant Director (Exempt)	57,402	59,411	61,490	63,642	65,870	68,175	70,561
Finance & Accounting Manager (Exempt)	66,888	69,229	71,652	74,160	76,755	79,442	82,222

Public Safety	STEPS						
	1	2	3	4	5	6	7
Public Safety Officer	47,751	50,139	52,645	55,278	58,042	60,944	63,991
Public Safety Sergeant	58,253	61,165	64,224	67,435	70,807	74,347	78,064
Fire Engineer (Fire Lieutenant)	58,253	61,165	64,224	67,435	70,807	74,347	78,064
Public Safety Lieutenant	75,550	79,328	83,294	87,459	91,832	96,423	101,244

Executives	Minimum	Maximum
City Manager	109,000	148,800
Director of Public Safety	82,080	109,995
Director of Finance	82,602	105,423
Director of City Services	71,616	98,947

To determine pay per month, divide by 12. To determine pay per pay period, divide by 26. To determine pay by hour, divide by 2,080.

BENEFIT SUMMARY

As part of the compensation package authorized by either MOU or employment contract, the City of Lindsay provides benefits to its employees. These benefits include time off for vacation, sickness and holidays; health benefits including medical, dental, vision and health programs; and deferred compensation through CalPERS and a 457b retirement option. The accumulation and use of these benefits is regulated by the policies and procedures of the City and the MOU's. The following paragraphs summaries these benefits.

Vacation

Full time employees receive ten (10) days of vacation for the first five years of employment. Full time employees with five (5) years of continuous service will receive eleven (11) days per year. Full time employees with seven (7) years of continuous service will receive thirteen (13) days per year of vacation. Full time employees with ten (10) years of continuous service will receive fifteen (15) days per year of vacation. (See section 11.1 personnel rules and regulations for additional information)

Sick Leave

An employee accrues sick leave beginning on the first day of employment. Sick leave is accrued at the rate of 3.08 hours per pay period (10 days per year) for full-time employees.

Holidays

The City observes 13 holidays: New Year's Day; Martin Luther King Jr. Day; Presidents' Day; Memorial Day; Independence Day; Labor Day; Columbus Day; Veterans Day; Thanksgiving; day after Thanksgiving; Christmas Eve; Christmas; and, New Year's Eve.

Health Insurance

The health insurance provider for the City of Lindsay is Anthem Blue Cross. The City includes employee-only insurance as part of the base benefits package. Employees who wish to include family members on the health plan share equally with the City for the additional cost of adding those family members for the PPO 250 Health Plan. If an employee selects the PPO 500 Plan, then the employee receives some cost savings.

All Rates effective January 1, 2019

<i>Medical, Dental & Vision</i>	<i>Employee's Annual Cost (PPO 250 Plan)</i>	<i>Employee's Annual Cost (PPO 500 Plan)</i>
<i>Employee Only</i>	\$0	\$0
<i>Employee + Spouse</i>	\$4,874	\$4,068
<i>Employee + Children</i>	\$3,999	\$3,271
<i>Employee + Family</i>	\$8,469	\$7,368

Dental Insurance

The City's dental plan is offered through Lincoln. Employee and City contributions are covered in the health insurance costs noted above.

Vision Insurance

The City's vision plan is offered through SUPERIOR VISION. Employee and City contributions are covered in the health insurance costs noted above.

Employee Assistance Program

The EAP is a confidential service designed to help employees and their household members resolve personal and workplace challenges. Counseling services are available free of charge to employees 24 hours a day, 7 days a week. Through the EAP, employees may receive telephone or face-to-face counseling services up to eight times per year per incident.

Life Insurance

City employees are covered under a \$15,000 term life insurance program through Lincoln Financial Group. An optional employee-paid group supplemental life insurance program is also available to City employees. The employee-paid term life insurance policy covers the employee and dependents and is portable, meaning it may be continued after individual is not employed by the City.

CalPERS Retirement

City of Lindsay employees participate in the CalPERS retirement system. Understanding the CalPERS system requires background information about pension reform in California and how a pension works.

To begin with, City employees are first divided into two classifications – Public Safety (Police and Fire) and Miscellaneous (all other employees). These two classifications participate at different rates and have different retirement ages.

Further, effective January 1, 2013, CalPERS separated the entire CalPERS system (regardless of classification) into two designations – Classic (those hired prior to January 1, 2013) and PEPRAs (those hired on or after January 1, 2013). PEPRAs benefits are significantly less than and start later in life than those received by Classic employees. Additionally, PEPRAs employees bear a higher percentage of the cost for the benefit. The result is a lowering of the pension liabilities the City and employees will pay into the CalPERS system. CalPERS invests monthly payments to generate future earnings. Retired employees receive pension payments from these future earnings, not the City in retirement.

Finally, each classification and designation is identified by a percent and an age. Employees multiply the number of years they participate in CalPERS by the percent to calculate what portion of their income they will continue to receive via CalPERS (not the City) at the age of retirement for their classification and designation. For example, 2% at 62 for an employee who joined CalPERS at age 42 would mean he or she would receive 40% of their salary in retirement (62 – 42 = 20 x 2% = 40%).

The following tables identify the classifications and designations along with the retirement benefit equation and how much the employees pay and the two components the City pays per pay period toward the pensions.

<i>CalPERS</i>	<i>Public Safety Classic</i>	<i>Public Safety PEPRA</i>	<i>Miscellaneous Classic</i>	<i>Miscellaneous PEPRA</i>
<i>Retirement Age</i>	55	57	55	62
<i>Retirement Percent per Year Employed</i>	3.00%	2.70%	2.70%	2.00%
<i>Employee Contributes per pay period</i>	9.00%	17.50%	9.00%	9.25%
<i>City-paid rate per pay period</i>	18.68%	6.64%	11.21%	3.84%
<i>Total Rate per pay period</i>	27.68%	24.14%	20.21%	13.09%

Additionally, governments in the CalPERS system are facing sizable unfunded liabilities, which means the investments used to create the retirement account were not funded sufficiently in the past. The past underfunding and less-than-expected growth in investment markets have left the system without enough principal to generate returns to fund fully the retirement contracts. CalPERS amortizes the unfunded liability based on return expectations and adjustments for past performance. The following table shows the unfunded liability balance and the city payments in 2019-2020.

<i>CalPERS Unfunded Liability</i>	<i>Public Safety</i>		<i>Miscellaneous</i>	
	<i>Classic</i>	<i>PEPRA</i>	<i>Classic</i>	<i>PEPRA</i>
<i>Unfunded Liability Balance at 6/30/2019</i>	\$3,749,193	\$0	\$4,599,466	\$18,441
<i>FY 2019-2020 Payment toward Unfunded Liability</i>	235,226	0	310,879	4,144

Deferred Compensation

The deferred compensation plan is a voluntary retirement program through Lincoln Life. City employees determine how much of their pay is to be directed towards the deferred compensation plan. The City will match the employee's contribution dollar for dollar up to 3% of the employee's total annual income.

Aflac Coverage

Employees can select to purchase AFLAC services at their own expense. Optional Aflac services include:

- Accident Indemnity Advantage Plan
- Cancer Care
- Short-Term Disability Insurance
- Hospital Advantage
- Specified Health Event Protection Plan

AFLAC is voluntary, and rates may vary depending on age and income levels.

Cafeteria Plan Section 125

To help employees mitigate the cost of health care visits, the City offers Flexible Spending Accounts. The purpose of a Flexible Spending Account is to allow employees to set money aside on a pre-tax basis to cover expenses that are not otherwise covered under a traditional medical, dental or vision plan. These benefits are funded by the employee, not the City.

Identify Protection and Legal Plans

Employees have access to two plans for identify protection and legal support. The cost of the plans are paid for by employees.

Financials | The “How” and “Where” Section



NET PERFORMANCE	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED	FY
				FY 2019	FY 2020	2020
GENERAL FUND						
101-GENERAL FUND	(515,900)	(571,300)	502,900	379,400		305,700
COMMITTED FUNDS						
200-STREET IMPROVEMENT FUND	(157,800)	1,377,700	1,065,000	10,000		10,000
471-PARTK IMPROVEMENTS	13,000	8,500	41,100	11,300		11,500
RESTRICTED FUNDS						
260-SB1 ROAD MAINTENACE & REHAB	-	-	-	57,700		17,800
261-GAS TAX FUND	(57,600)	(53,400)	58,700	39,500		8,900
263-MEASURE R	(278,900)	62,600	(1,106,600)	71,300		8,400
264-GAS TAX-TRANSIT FUND	(21,600)	100	100	300		300
265-STP HWY FUNDS	(15,900)	129,500	131,000	-		-
266-LTF-ART 8 STREETS & ROADS	408,700	437,700	1,187,600	499,100		93,300
ENTERPRISE FUNDS						
300-McDERMONT OPERATIONS	(189,500)	(829,900)	(466,800)	(19,000)		-
400-WELLNESS CENTER	109,200	(114,600)	(87,000)	2,000		21,200
552-WATER	64,600	188,900	259,900	54,200		41,300
553-SEWER	183,900	263,900	339,100	314,600		28,400
841-CURB & GUTTER	(6,400)	8,800	13,400	4,100		4,200
856-STORM DRAIN SYSTEM	11,000	10,100	17,600	8,600		8,800
554-REFUSE	273,100	(13,300)	89,500	(64,800)		(1,400)
SPECIAL REVENUE FUNDS						
556-VITA-PAKT	700	900	(800)	14,500		8,900
883-SIERRA VIEW	1,500	(1,000)	(2,800)	3,200		1,100
884-HERITAGE PARK	1,900	900	(5,000)	3,300		300
886-SAMOA	1,300	700	(1,200)	(900)		-
887-SWEETBRIER TOWNHOUSES	(2,500)	(1,700)	3,500	(2,600)		300
888-PARKSIDE ESTATES	1,400	1,300	(1,000)	1,900		900
889-SIERRA VISTA	300	(1,300)	27,100	(700)		300
890-MAPLE VALLEY	5,400	-	(3,000)	(200)		100
891-PELOUS RANCH	2,800	8,500	7,700	(6,200)		400

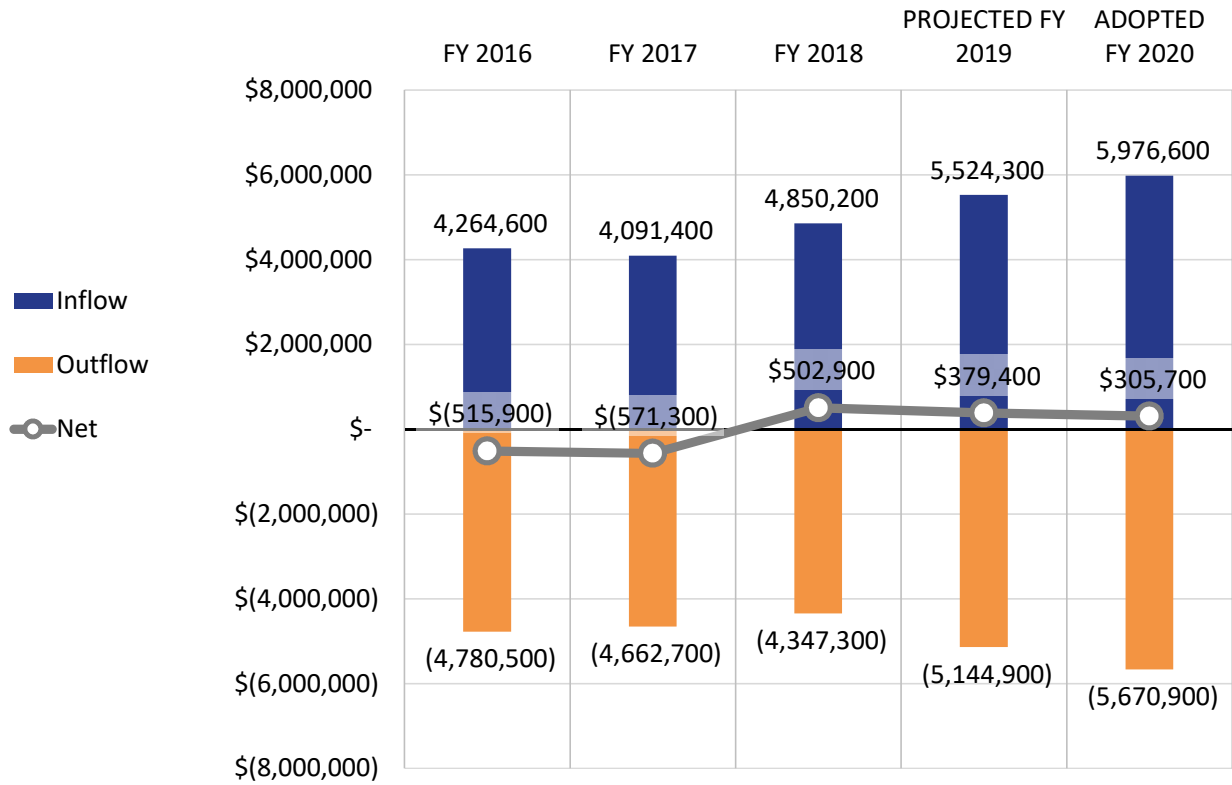
SUMMARY OF INFLOWS

CITY OF LINDSAY | 2019-2020 BUDGET

INFLOWS	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
GENERAL FUND					
101-GENERAL FUND	4,264,600	4,091,400	4,850,200	5,524,300	5,976,600
COMMITTED FUNDS					
200-STREET IMPROVEMENT FUND	1,004,700	1,591,900	1,083,000	975,100	867,100
471-PARTK IMPROVEMENTS	13,000	8,500	55,800	11,300	11,500
RESTRICTED FUNDS					
260-SB1 ROAD MAINTENACE & REHAB	-	-	-	57,700	217,800
261-GAS TAX FUND	275,700	251,200	350,700	428,800	350,400
263-MEASURE R	762,800	206,600	224,200	200,800	206,800
264-GAS TAX-TRANSIT FUND	300	400	100	300	300
265-STP HWY FUNDS	127,000	129,500	131,000	138,000	145,000
266-LTF-ART 8 STREETS & ROADS	408,700	437,700	1,187,600	1,044,300	578,300
ENTERPRISE FUNDS					
300-McDERMONT OPERATIONS	2,425,800	1,734,700	740,400	-	-
400-WELLNESS CENTER	727,500	402,800	538,800	685,600	784,500
552-WATER	1,321,600	1,537,500	1,676,500	2,134,600	1,963,500
553-SEWER	1,255,100	1,322,700	1,347,600	1,385,700	1,489,500
841-CURB & GUTTER	9,200	13,500	13,400	6,100	6,200
856-STORM DRAIN SYSTEM	11,000	10,100	17,600	8,600	8,800
554-REFUSE	1,132,900	929,200	951,400	930,200	969,100
SPECIAL REVENUE FUNDS					
556-VITA-PAKT	34,600	37,800	54,600	58,500	58,500
883-SIERRA VIEW	14,900	18,000	21,200	22,000	22,400
884-HERITAGE PARK	9,400	8,100	6,400	9,300	9,400
886-SAMOA	6,800	5,000	4,100	4,200	5,100
887-SWEETBRIER TOWNHOUSES	7,000	8,500	12,000	9,500	12,700
888-PARKSIDE ESTATES	9,700	8,700	6,900	6,800	6,900
889-SIERRA VISTA	800	800	28,900	9,300	9,500
890-MAPLE VALLEY	7,300	3,000	2,600	1,900	1,900
891-PELOUS RANCH	14,700	24,000	25,700	10,200	13,500

OUTFLOWS	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
GENERAL FUND					
101-GENERAL FUND	4,780,500	4,662,700	4,347,300	5,144,900	5,670,900
COMMITTED FUNDS					
200-STREET IMPROVEMENT FUND	1,162,500	214,200	18,000	965,100	857,100
471-PARTK IMPROVEMENTS	-	-	14,700	-	-
RESTRICTED FUNDS					
260-SB1 ROAD MAINTENACE & REHAB	-	-	-	-	200,000
261-GAS TAX FUND	333,300	304,600	292,000	389,300	341,500
263-MEASURE R	1,041,700	144,000	1,330,800	129,500	198,400
264-GAS TAX-TRANSIT FUND	21,900	300	-	-	-
265-STP HWY FUNDS	142,900	-	-	138,000	145,000
266-LTF-ART 8 STREETS & ROADS	-	-	-	545,200	485,000
ENTERPRISE FUNDS					
300-McDERMONT OPERATIONS	2,615,300	2,564,600	1,207,200	19,000	-
400-WELLNESS CENTER	618,300	517,400	625,800	683,600	763,300
552-WATER	1,257,000	1,348,600	1,416,600	2,080,400	1,922,200
553-SEWER	1,071,200	1,058,800	1,008,500	1,071,100	1,461,100
841-CURB & GUTTER	15,600	4,700	-	2,000	2,000
856-STORM DRAIN SYSTEM	-	-	-	-	-
554-REFUSE	859,800	942,500	861,900	995,000	970,500
SPECIAL REVENUE FUNDS					
556-VITA-PAKT	33,900	36,900	55,400	44,000	49,600
883-SIERRA VIEW	13,400	19,000	24,000	18,800	21,300
884-HERITAGE PARK	7,500	7,200	11,400	6,000	9,100
886-SAMOA	5,500	4,300	5,300	5,100	5,100
887-SWEETBRIER TOWNHOUSES	9,500	10,200	8,500	12,100	12,400
888-PARKSIDE ESTATES	8,300	7,400	7,900	4,900	6,000
889-SIERRA VISTA	500	2,100	1,800	10,000	9,200
890-MAPLE VALLEY	1,900	3,000	5,600	2,100	1,800
891-PELOUS RANCH	11,900	15,500	18,000	16,400	13,100

Historical Performance Trend



101-GENERAL FUND	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
Inflow	4,264,600	4,091,400	4,850,200	5,524,300	5,976,600
Outflow	(4,780,500)	(4,662,700)	(4,347,300)	(5,144,900)	(5,670,900)
Net	\$ (515,900)	\$ (571,300)	\$ 502,900	\$ 379,400	\$ 305,700

NET	GENERAL FUND				PROJECTED	ADOPTED
		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
	INFLOW	4,264,600	4,091,400	4,850,200	5,524,300	5,976,600
	OUTFLOW	4,780,500	4,662,700	4,347,300	5,144,900	5,670,900
	TOTAL GENERAL FUND	(515,900)	(571,300)	502,900	379,400	305,700

101-GENERAL FUND | INFLOW | GENERAL FUND

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
<i>TAXES & FEES</i>					
PROPERTY TAX	1,476,100	1,367,700	1,471,100	1,492,000	1,525,300
SALES TAX - MEASURE O	-	-	669,200	1,068,200	1,103,600
SALES TAX - BRADLEY BURNS	694,000	741,000	939,700	993,500	1,028,200
UTILITY USERS TAX	731,800	879,000	852,400	884,100	875,300
FRANCHISE FEES	105,000	92,200	99,200	51,200	52,200
SALES TAX - PROP 172	49,300	50,700	53,400	48,700	49,600
TRANSIENT OCCUPANCY TAX	49,600	56,000	71,200	46,400	47,300
<i>SUB-TOTAL</i>	<i>3,105,800</i>	<i>3,186,600</i>	<i>4,156,200</i>	<i>4,584,100</i>	<i>4,681,500</i>
<i>LICENSES & PERMITS</i>					
BUILDING PERMITS	103,700	142,400	170,100	93,300	87,500
CANNABIS RETAIL	-	-	-	-	125,000
BUSINESS LICENSES	71,700	83,300	66,900	83,500	85,200
PLANNING/ZONING FEES	15,500	15,500	46,400	19,400	19,300
CANNABIS WHOLESALE	-	-	-	-	25,000
ASSET SEIZURE REVENUE	-	-	1,300	-	-
<i>SUB-TOTAL</i>	<i>190,900</i>	<i>241,200</i>	<i>284,700</i>	<i>196,200</i>	<i>342,000</i>
<i>OTHER REVENUE & MONEY & PROPERTY USE</i>					
RENT REVENUE	15,200	19,600	12,700	12,300	12,500
MARKET CONTRACT	24,200	30,500	66,400	47,300	84,000
FACILITY USE/RENTAL	-	-	12,700	10,500	18,100
LEASE/RENT RECEIPTS	6,000	2,400	900	15,000	7,800
SALE OF REAL PROPERTY	130,600	27,600	-	42,100	216,200
MISCELLANEOUS	80,300	85,800	69,600	46,100	47,100
INTEREST & PENALTIES	1,600	1,100	1,300	2,000	2,000
INTEREST	700	400	200	-	-
<i>SUB-TOTAL</i>	<i>258,600</i>	<i>167,400</i>	<i>163,800</i>	<i>175,300</i>	<i>387,700</i>
<i>INTERGOVERNMENTAL</i>					
PUBLIC SAFETY SRO	75,100	79,800	65,900	91,900	99,800
STATE SUBVENTION	2,800	2,800	2,700	2,900	2,900
GRANTS	228,500	142,800	139,400	178,000	150,700
<i>SUB-TOTAL</i>	<i>306,400</i>	<i>225,400</i>	<i>208,000</i>	<i>272,800</i>	<i>253,400</i>
<i>OTHER SOURCES & USES</i>					
REBATES/REFUNDS/REIMBURSEMENTS	66,100	56,400	35,000	101,000	19,400
DONATIONS	-	200	2,500	200	-
TRANSFERS IN	336,800	214,200	-	194,700	292,600
<i>SUB-TOTAL</i>	<i>402,900</i>	<i>270,800</i>	<i>37,500</i>	<i>295,900</i>	<i>312,000</i>
TOTAL INFLOW GENERAL FUND	4,264,600	4,091,400	4,850,200	5,524,300	5,976,600

101-GENERAL FUND | OUTFLOW | CITY ATTORNEY

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PROFESSIONAL/CONTRACT SRV	35,300	32,600	41,100	36,200	38,000
TOTAL OUTFLOW CITY ATTORNEY	35,300	32,600	41,100	36,200	38,000

101-GENERAL FUND | OUTFLOW | CITY COUNCIL

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
DUES/SUBSCRIPTIONS	5,700	5,900	6,000	6,100	6,100
TRAINING/TRAVEL/MEETINGS	1,200	100	3,900	4,400	5,100
STIPEND	3,000	3,300	3,300	2,700	2,700
MISCELLANEOUS	600	1,800	800	600	600
SUPPLIES/EQUIPMENT	800	5,100	300	1,100	1,000
TOTAL OUTFLOW CITY COUNCIL	11,300	16,200	14,300	14,900	15,500

101-GENERAL FUND | OUTFLOW | CITY MANAGER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	80,200	89,400	126,200	142,400	155,000
PERS UNFUNDED LIABILITY	-	5,300	19,400	25,900	17,000
MATLS/SUP/REPAIRS/MAINT	1,400	2,700	2,400	4,200	4,300
TRAINING/TRAVEL/MEETINGS	400	200	1,500	2,000	4,000
DUES/SUBSCRIPTIONS	500	500	400	300	300
COMMUNICATIONS	1,200	1,500	-	200	200
SUPPLIES/EQUIPMENT	4,400	400	-	100	1,200
VEHICLE FUEL/MAINTENANCE	-	200	-	-	-
TOTAL OUTFLOW CITY MANAGER	88,100	100,200	149,900	175,100	182,000

101-GENERAL FUND | OUTFLOW | COM DEV

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	112,200	126,400	80,300	112,100	18,300
PERS UNFUNDED LIABILITY	-	4,100	10,600	23,400	15,300
PROFESSIONAL/CONTRACT SRV	4,300	5,700	2,400	63,500	100,400
DUES/SUBSCRIPTIONS	22,100	12,600	-	9,000	9,200
ADV/PRINT/COPY/SHIPPING	1,500	1,500	900	2,900	2,900
MATLS/SUP/REPAIRS/MAINT	1,400	1,900	-	300	300
TRAINING/TRAVEL/MEETINGS	100	-	-	-	-
SUPPLIES/EQUIPMENT	-	500	-	-	-
OTHER SERVICES/CHARGES	400	100	-	-	-
MISCELLANEOUS	-	100	-	-	-
TOTAL OUTFLOW COM DEV	142,000	152,900	94,200	211,200	146,400

101-GENERAL FUND | OUTFLOW | FINANCE/CITY CLERK/TREASR

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	227,800	270,500	148,500	130,800	188,500
PERS UNFUNDED LIABILITY	-	9,400	19,900	49,400	32,400
PROFESSIONAL/CONTRACT SRV	45,100	34,300	32,700	26,800	29,300
OTHER SERVICES/CHARGES	11,900	13,900	18,400	12,600	28,900
PERMIT RENEWAL	-	400	-	4,600	-
MATLS/SUP/REPAIRS/MAINT	3,500	2,600	2,300	6,500	6,600
COMMUNICATIONS	1,200	2,600	1,800	2,200	2,300
SUPPLIES/EQUIPMENT	4,400	4,200	3,600	2,500	5,000
TRAINING/TRAVEL/MEETINGS	300	1,200	4,400	1,200	4,400
ADV/PRINT/COPY/SHIPPING	100	800	400	800	800
DUES/SUBSCRIPTIONS	200	200	400	800	800
TOTAL OUTFLOW FINANCE/CITY CLERK/TREA	294,500	340,100	232,400	238,200	299,000

101-GENERAL FUND | OUTFLOW | LFA 2012 REV BOND-MCD

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
DEBT SERVICES - PRINCIPAL	-	-	-	115,000	125,000
DEBT SERVICES - INTEREST	-	-	-	76,200	62,600
TOTAL OUTFLOW LFA 2012 REVNU BOND-MC	-	-	-	191,200	187,600

101-GENERAL FUND | OUTFLOW | LIBRARY LANDSCAPE DEBT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
DEBT SERVICES - PRINCIPAL	17,000	17,700	18,400	19,200	19,900
DEBT SERVICES - INTEREST	20,000	19,300	18,600	17,800	17,000
TOTAL OUTFLOW LIBRARY LANDSCAPE DEBT	37,000	37,000	37,000	37,000	36,900

101-GENERAL FUND | OUTFLOW | NON-DEPARTMENTAL

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
LIABILITY INSURANCE	236,500	187,100	122,800	86,500	88,300
OPEB EXPENSE	8,000	22,800	20,200	40,900	41,700
PROFESSIONAL/CONTRACT SRV	11,700	17,000	11,100	33,000	6,700
OTHER SERVICES/CHARGES	39,400	45,300	67,000	31,700	36,200
WAGES/BENEFITS/INSURANCES	240,200	47,900	82,700	24,300	54,100
DUES/SUBSCRIPTIONS	300	300	5,000	500	500
MISCELLANEOUS	90,000	-	-	-	-
TRANSFERS OUT	312,900	-	(900)	178,100	390,000
TOTAL OUTFLOW NON-DEPARTMENTAL	939,000	320,400	307,900	395,000	617,500

101-GENERAL FUND | OUTFLOW | PARKS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	76,500	70,300	44,000	63,600	76,700
SUPPLIES/EQUIPMENT	77,500	33,600	44,800	59,500	65,400
CAPTIAL OUTLAY	300	4,600	2,500	25,100	51,000
UTILITIES	20,900	37,600	25,200	19,600	19,900
VEHICLE FUEL/MAINTENANCE	10,800	17,800	15,100	20,000	20,500
PERS UNFUNDED LIABILITY	-	3,400	10,200	16,700	11,000
COMMUNICATIONS	5,400	5,100	8,600	7,800	8,000
MATLS/SUP/REPAIRS/MAINT	5,000	5,000	5,300	5,500	5,600
PROFESSIONAL/CONTRACT SRV	17,600	23,400	15,200	3,200	3,300
CONSTRUCTION/LANDSCAPE	5,500	200	300	1,000	1,000
MISCELLANEOUS	700	3,400	-	-	-
TRAINING/TRAVEL/MEETINGS	-	200	100	-	-
TRANSFERS OUT	-	-	27,900	-	-
TOTAL OUTFLOW PARKS	220,200	204,600	199,200	222,000	262,400

101-GENERAL FUND | OUTFLOW | PUBLIC SAFETY

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	2,060,800	2,044,800	1,853,800	1,985,500	2,309,400
PERS UNFUNDED LIABILITY	-	196,400	242,200	288,800	235,400
PROFESSIONAL/CONTRACT SRV	78,600	72,900	76,800	90,400	78,500
DEBT SERVICE (FIRE TRUCK)	-	-	-	91,200	91,200
LIABILITY INSURANCE	-	61,600	20,200	84,800	86,500
VEHICLE FUEL/MAINTENANCE	74,600	98,700	112,100	81,600	83,200
SUPPLIES/EQUIPMENT	16,400	12,100	12,000	29,900	15,400
COPS SLESF	102,600	91,000	59,700	8,800	9,000
SCHOOL RESOURCE OFFICER	-	-	54,800	54,300	55,400
COMMUNICATIONS	29,700	30,200	27,700	20,200	20,600
MATLS/SUP/REPAIRS/MAINT	16,400	14,300	15,100	17,900	18,300
DUES/SUBSCRIPTIONS	7,800	8,700	9,600	18,600	19,000
UTILITIES	15,200	15,400	16,200	12,200	12,700
TRAINING/TRAVEL/MEETINGS	19,100	13,900	12,600	11,500	21,000
MISCELLANEOUS	17,000	14,300	17,400	27,000	23,300
OTHER SERVICES/CHARGES	13,400	10,600	6,400	10,100	10,300
ADV/PRINT/COPY/SHIPPING	1,800	900	2,800	1,600	1,600
ASSET FORFEITURE	-	-	20,600	3,300	3,300
CAPTIAL OUTLAY	15,000	15,000	8,000	-	-
NEW VEHICLE/EQUIPMENT	-	-	-	-	-
TOTAL OUTFLOW PUBLIC SAFETY	2,468,400	2,700,800	2,568,000	2,837,700	3,094,100

101-GENERAL FUND | OUTFLOW | PUBLIC WORKS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	275,400	461,600	375,200	270,100	269,700
PERS UNFUNDED LIABILITY	-	24,700	37,500	103,600	67,900
CAPTIAL OUTLAY	-	13,400	-	76,300	28,100
PROFESSIONAL/CONTRACT SRV	16,900	14,900	26,400	22,700	23,200
SUPPLIES/EQUIPMENT	41,100	32,500	29,100	29,300	29,900
MATLS/SUP/REPAIRS/MAINT	1,600	1,600	1,400	32,300	20,500
UTILITIES	21,500	25,500	28,200	20,700	21,100
VEHICLE FUEL/MAINTENANCE	10,100	14,400	11,000	15,100	15,400
COMMUNICATIONS	6,400	8,400	12,600	11,900	12,100
OTHER SERVICES/CHARGES	11,800	11,500	18,900	5,100	5,600
MISCELLANEOUS	-	13,700	4,500	3,700	3,800
TRAINING/TRAVEL/MEETINGS	100	300	500	700	1,300
DUES/SUBSCRIPTIONS	600	300	400	200	300
ADV/PRINT/COPY/SHIPPING	-	-	100	-	-
LIABILITY INSURANCE	-	-	-	-	-
PROFESSIONAL SERVICES	-	800	-	-	-
TOTAL OUTFLOW PUBLIC WORKS	385,500	623,600	545,800	591,700	498,900

101-GENERAL FUND | OUTFLOW | STREETS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	31,500	16,100	12,400	142,300	192,500
SUPPLIES/EQUIPMENT	35,100	25,000	20,300	19,200	20,700
PERS UNFUNDED LIABILITY	-	-	36,900	6,500	4,200
COMMUNICATIONS	5,400	4,900	8,500	7,100	7,300
VEHICLE FUEL/MAINTENANCE	11,400	14,000	6,500	12,400	12,700
DEBT SERVICES - INTEREST	19,800	19,300	14,300	4,600	-
PROFESSIONAL/CONTRACT SRV	700	-	4,500	1,300	1,400
UTILITIES	400	1,600	1,100	800	900
MATLS/SUP/REPAIRS/MAINT	2,500	-	200	400	400
TRAINING/TRAVEL/MEETINGS	-	900	400	100	100
MISCELLANEOUS	-	100	-	-	-
DUES/SUBSCRIPTIONS	-	-	-	-	-
OTHER SERVICES/CHARGES	-	-	-	-	-
DEBT SERVICES - PRINCIPAL	52,400	52,400	52,400	-	52,400
TOTAL OUTFLOW STREETS	159,200	134,300	157,500	194,700	292,600

NET	COMMITTED FUNDS	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
					FY 2019	FY 2020
	200-STREET IMPROVEMENT FUND	(157,800)	1,377,700	1,065,000	10,000	10,000
	471-PARTK IMPROVEMENTS	13,000	8,500	41,100	11,300	11,500

200-STREET IMPROVEMENT FUND | INFLOW | STREET IMPROVEMENT FUND

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
STREET IMPROVEMENT PROG	1,004,700	1,047,600	1,083,000	975,100	867,100
INTEREST	-	-	-	-	-
TRANSFERS IN	-	544,300	-	-	-
TOTAL INFLOW STREET IMPROVEMENT FUNCI	1,004,700	1,591,900	1,083,000	975,100	867,100

200-STREET IMPROVEMENT FUND | OUTFLOW | STREET IMPROVEMENT FUND

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
TRANSFERS OUT	1,162,500	214,200	18,000	965,100	857,100
TOTAL OUTFLOW STREET IMPROVEMENT FUI	1,162,500	214,200	18,000	965,100	857,100

471-PARK IMPROVEMENTS | INFLOW | PARK IMPROVEMENTS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PARK IMPROVEMENTS	10,400	8,500	55,800	8,500	8,600
REVENUE	2,600	-	-	2,800	2,900
TOTAL INFLOW PARK IMPROVEMENTS	13,000	8,500	55,800	11,300	11,500

471-PARK IMPROVEMENTS | OUTFLOW | PARK IMPROVEMENTS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
TRANSFERS OUT	-	-	14,700	-	-
TOTAL OUTFLOW PARK IMPROVEMENTS	-	-	14,700	-	-

NET	RESTRICTED FUNDS	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
					FY 2019	FY 2020
	260-SB1 ROAD MAINTENANCE & REHAB	-	-	-	57,700	17,800
	261-GAS TAX FUND	(57,600)	(53,400)	58,700	39,500	8,900
	263-MEASURE R	(278,900)	62,600	(1,106,600)	71,300	8,400
	264-GAS TAX-TRANSIT FUND	(21,600)	100	100	300	300
	265-STP HWY FUNDS	(15,900)	129,500	131,000	-	-
	266-LTF-ART 8 STREETS & ROADS	408,700	437,700	1,187,600	499,100	93,300

260-SB1 ROAD MAINTENANCE & REHAB | INFLOW | SB1

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
SB1 ROAD MAINTENANCE & REHAB	-	-	-	57,700	217,800
TOTAL INFLOW SB1	-	-	-	57,700	217,800

260-SB1 ROAD MAINTENANCE & REHAB | OUTFLOW | SB1

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
TRANSFERS OUT	-	-	-	-	200,000
TOTAL OUTFLOW SB1	-	-	-	-	200,000

261-GAS TAX FUND | INFLOW | GAS TAX FUND

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
GAS TAX - SB1	-	-	76,100	143,300	-
GAS TAX	275,400	247,000	274,500	285,200	350,100
INTEREST	300	-	100	300	300
REBATES/REFUNDS/REIMBURSEMENTS	-	4,200	-	-	-
TOTAL INFLOW GAS TAX FUND	275,700	251,200	350,700	428,800	350,400

261-GAS TAX FUND | OUTFLOW | GAS TAX-MAINTENANCE

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
TRANSFERS OUT	43,500	-	-	90,000	30,000
STREET LIGHTING	92,400	101,100	101,700	79,300	75,300
WAGES/BENEFITS/INSURANCES	112,700	131,700	119,900	130,400	153,300
STREET SWEEPING	36,000	33,200	36,000	36,300	41,700
PERS UNFUNDED LIABILITY	-	7,900	12,500	36,100	23,600
STREET SIGNS	3,800	11,300	10,800	6,100	6,200
LIABILITY INSURANCE	-	-	-	4,400	4,500
VEHICLE FUEL/MAINTENANCE	8,200	6,100	4,200	2,900	3,000
PROFESSIONAL/CONTRACT SRV	7,500	5,600	3,800	1,600	1,600
MATLS/SUP/REPAIRS/MAINT	29,200	7,700	3,100	2,200	2,300
CONSTRUCTION/LANDSCAPE	-	-	-	-	-
TOTAL OUTFLOW GAS TAX-MAINTENANCE	333,300	304,600	292,000	389,300	341,500

263-TRANSPORTATION | INFLOW | MEASURE R

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
MEASURE R	762,600	206,600	223,900	200,600	206,600
INTEREST	200	-	300	200	200
MISCELLANEOUS	-	-	-	-	-
GRANTS	-	-	-	-	-
REBATES/REFUNDS/REIMBURSEMENTS	-	-	-	-	-
TOTAL INFLOW TRANSPORTATION	762,800	206,600	224,200	200,800	206,800

263-TRANSPORTATION | OUTFLOW | TRANSPORTATION

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	11,500	17,000	5,400	300	300
DUES/SUBSCRIPTIONS	5,300	5,300	7,900	5,300	5,400
PERS UNFUNDED LIABILITY	-	-	8,400	2,700	1,800
PROFESSIONAL/CONTRACT SRV	4,500	-	-	-	-
CONSTRUCTION/LANDSCAPE	116,700	-	-	-	-
MATLS/SUP/REPAIRS/MAINT	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
DEBT SERVICES - PRINCIPAL	67,100	70,000	73,000	76,100	79,300
DEBT SERVICES - INTEREST	54,800	51,700	48,500	45,100	41,600
TRANSFERS OUT	781,800	-	1,187,600	-	70,000
TOTAL OUTFLOW TRANSPORTATION	1,041,700	144,000	1,330,800	129,500	198,400

264-GAS TAX-TRANSIT FUND | INFLOW | GAS TAX-TRANSIT FUND

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
SERVICE FEES	300	400	100	300	300
TOTAL INFLOW GAS TAX-TRANSIT FUND	300	400	100	300	300

264-GAS TAX-TRANSIT FUND | OUTFLOW | GAS TAX-TRANSIT FUND

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
MISCELLANEOUS	-	300	-	-	-
TRANSFERS OUT	21,900	-	-	-	-
TOTAL OUTFLOW GAS TAX-TRANSIT FUND	21,900	300	-	-	-

265-STP HWY FUNDS | INFLOW | STP HWY FUNDS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
STP EXCHANGE	127,000	129,500	130,700	138,000	145,000
INTEREST	-	-	300	-	-
TOTAL INFLOW STP HWY FUNDS	127,000	129,500	131,000	138,000	145,000

265-STP HWY FUNDS | OUTFLOW | STP HWY FUNDS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
TRANSFERS OUT	142,900	-	-	138,000	145,000
TOTAL OUTFLOW STP HWY FUNDS	142,900	-	-	138,000	145,000

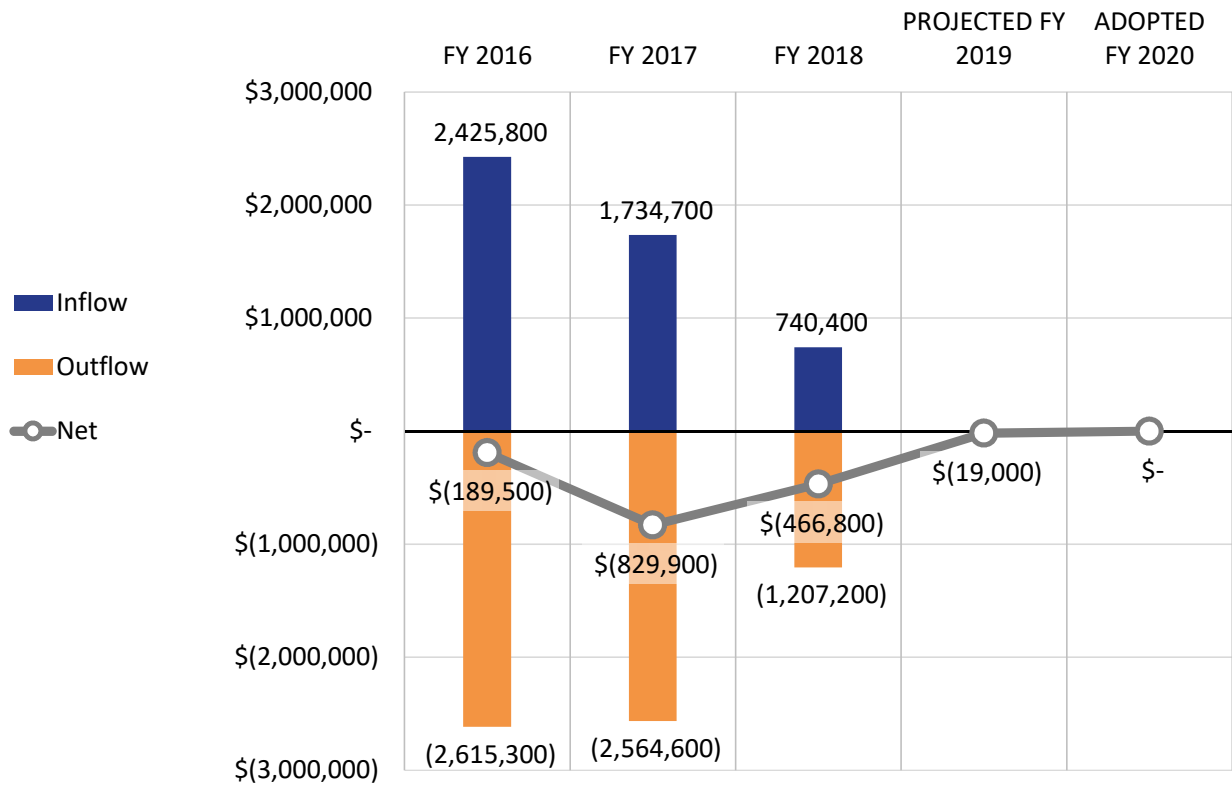
266-LTF-ART 8 STREETS & ROADS | INFLOW | LTF-ART 8 STREETS & ROADS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
LTF	408,700	437,700	-	1,044,300	578,300
INTEREST	-	-	-	-	-
TRANSFERS IN	-	-	1,187,600	-	-
TOTAL INFLOW LTF-ART 8 STREETS & ROADS	408,700	437,700	1,187,600	1,044,300	578,300

266-LTF-ART 8 STREETS & ROADS | OUTFLOW | LTF-ART 8 STREETS & ROADS

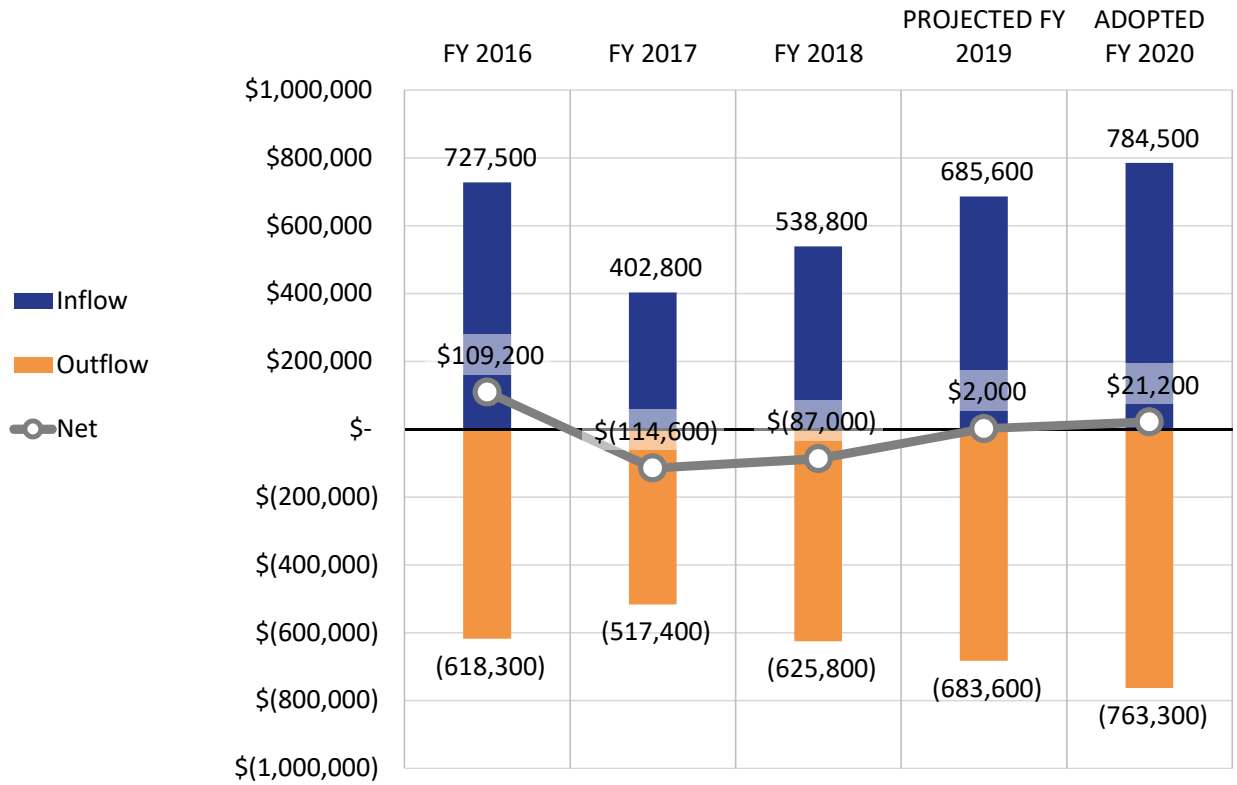
CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
CAPITAL OUTLAY - EQUIPMENT	-	-	-	15,200	-
TRANSFERS OUT	-	-	-	530,000	485,000
TOTAL OUTFLOW LTF-ART 8 STREETS & ROADS	-	-	-	545,200	485,000

Historical Performance Trend



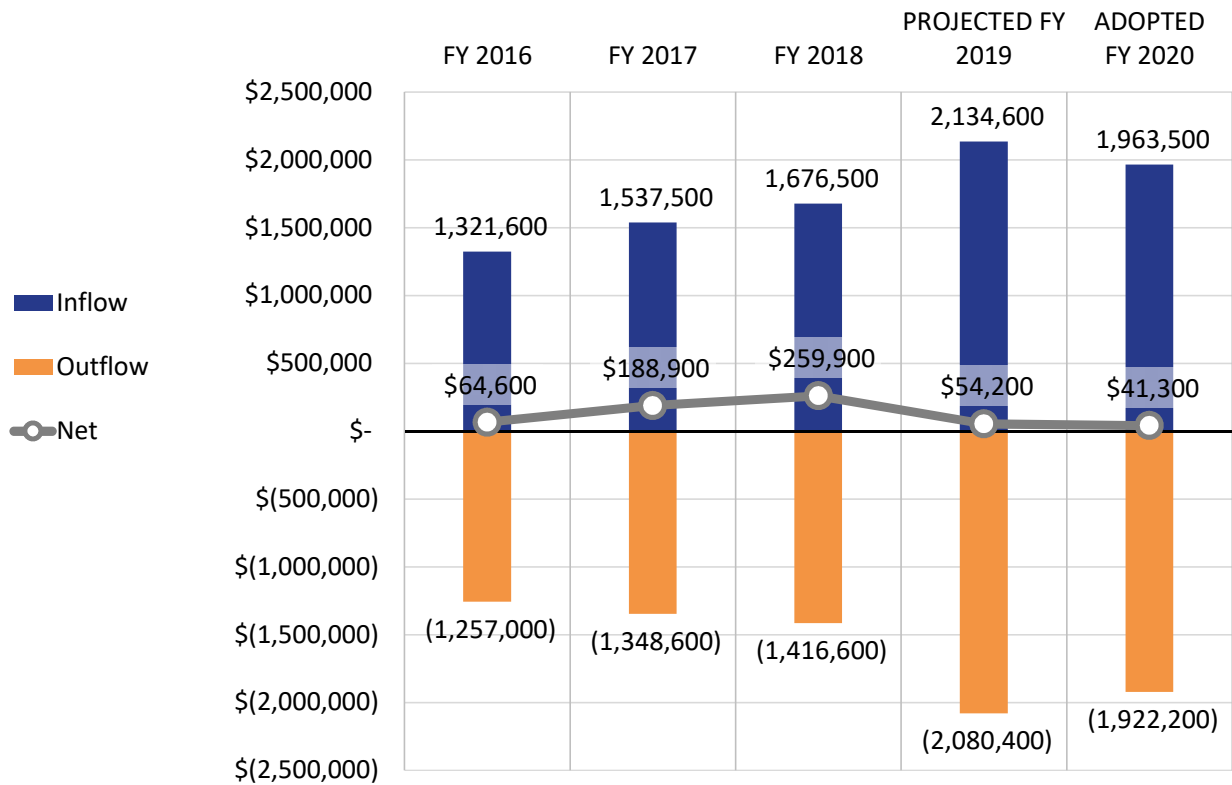
300-McDERMONT OPERATIONS	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
Inflow	2,425,800	1,734,700	740,400	-	-
Outflow	(2,615,300)	(2,564,600)	(1,207,200)	(19,000)	-
Net	\$ (189,500)	\$ (829,900)	\$ (466,800)	\$ (19,000)	\$ -

Historical Performance Trend



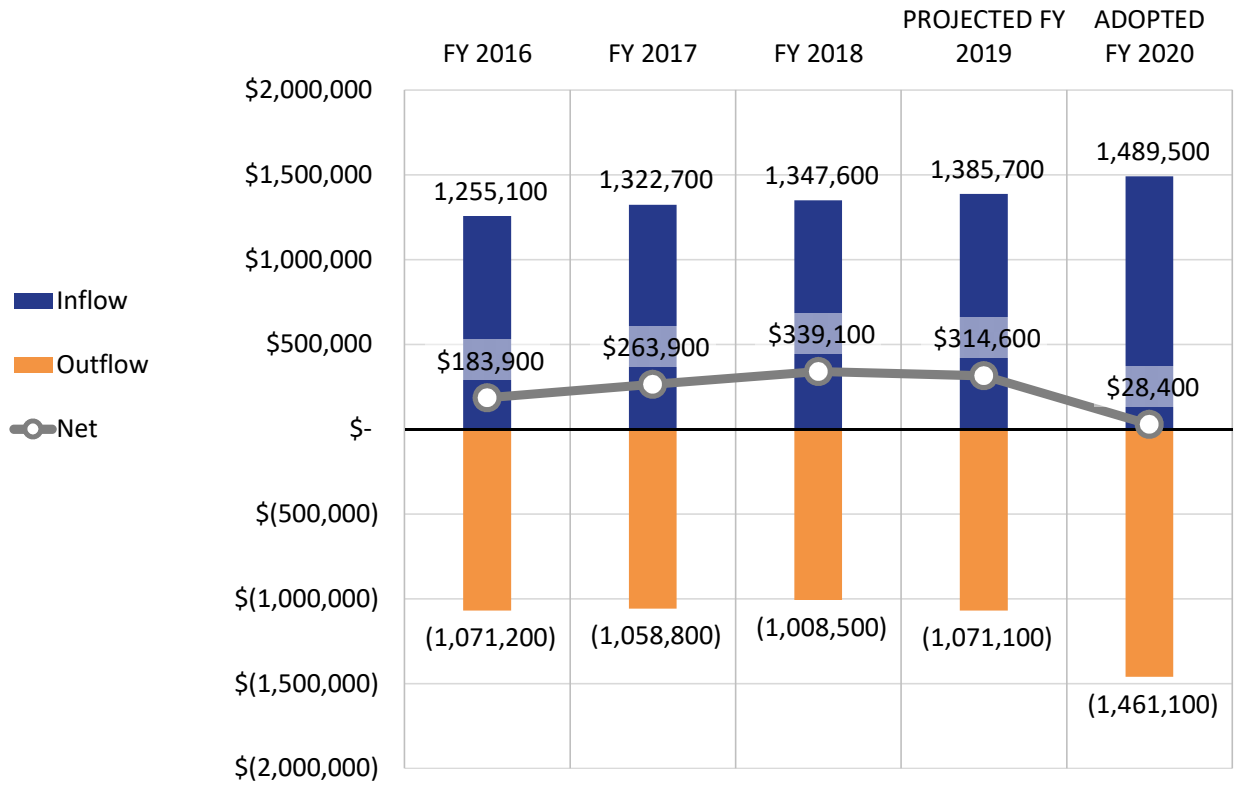
400-WELLNESS CENTER	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
Inflow	727,500	402,800	538,800	685,600	784,500
Outflow	(618,300)	(517,400)	(625,800)	(683,600)	(763,300)
Net	\$ 109,200	\$ (114,600)	\$ (87,000)	\$ 2,000	\$ 21,200

Historical Performance Trend



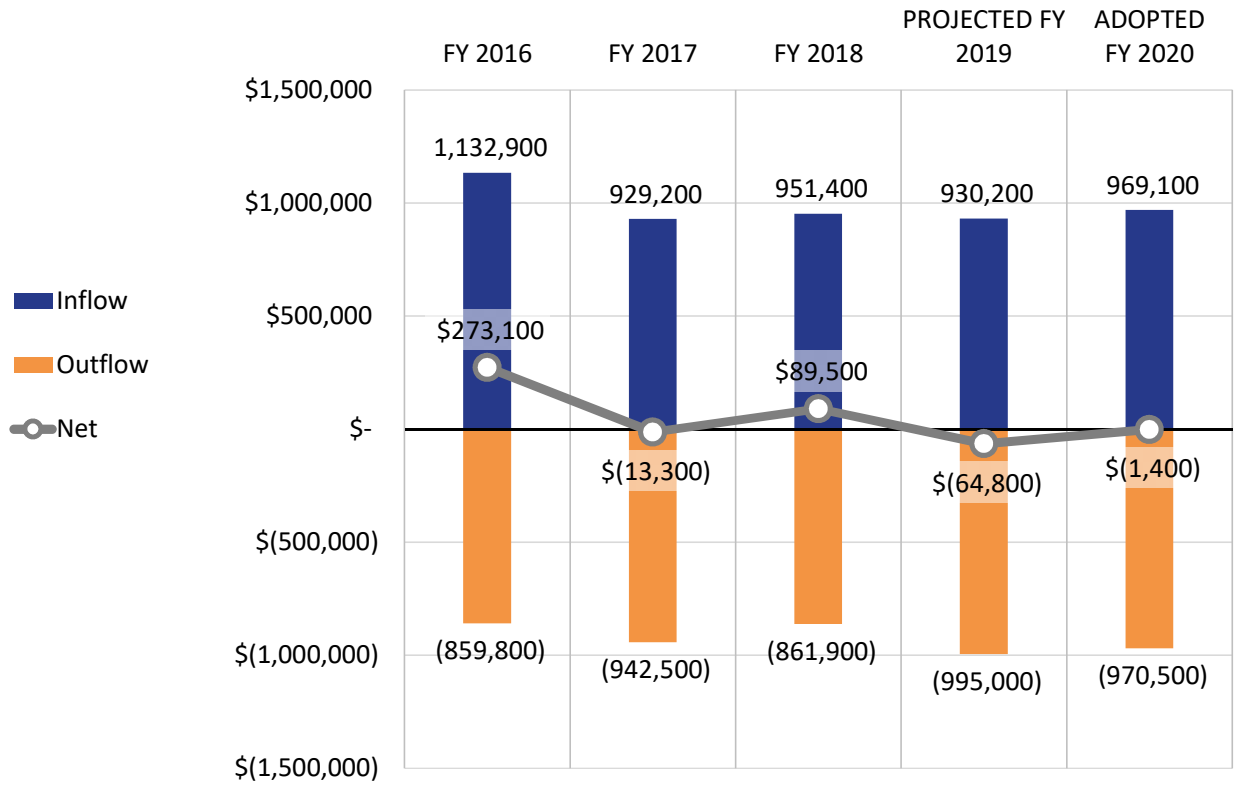
552-WATER	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
Inflow	1,321,600	1,537,500	1,676,500	2,134,600	1,963,500
Outflow	(1,257,000)	(1,348,600)	(1,416,600)	(2,080,400)	(1,922,200)
Net	\$ 64,600	\$ 188,900	\$ 259,900	\$ 54,200	\$ 41,300

Historical Performance Trend



553-SEWER	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
Inflow	1,255,100	1,322,700	1,347,600	1,385,700	1,489,500
Outflow	(1,071,200)	(1,058,800)	(1,008,500)	(1,071,100)	(1,461,100)
Net	\$ 183,900	\$ 263,900	\$ 339,100	\$ 314,600	\$ 28,400

Historical Performance Trend



554-REFUSE	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
Inflow	1,132,900	929,200	951,400	930,200	969,100
Outflow	(859,800)	(942,500)	(861,900)	(995,000)	(970,500)
Net	\$ 273,100	\$ (13,300)	\$ 89,500	\$ (64,800)	\$ (1,400)

NET	ENTERPRISE FUNDS	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
					FY 2019	FY 2020
	300-McDERMONT OPERATIONS	(189,500)	(829,900)	(466,800)	(19,000)	-
	400-WELLNESS CENTER	109,200	(114,600)	(87,000)	2,000	21,200
	552-WATER	64,600	188,900	259,900	54,200	41,300
	553-SEWER	183,900	263,900	339,100	314,600	28,400
	841-CURB & GUTTER	(6,400)	8,800	13,400	4,100	4,200
	856-STORM DRAIN SYSTEM	11,000	10,100	17,600	8,600	8,800
	554-REFUSE	273,100	(13,300)	89,500	(64,800)	(1,400)

300-McDERMONT OPERATIONS | INFLOW | McDERMONT OPERATIONS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
FACILITY USE/RENTAL/CLASSES	266,300	268,200	89,000	-	-
McDERMONT REVENUES	12,700	8,400	3,100	-	-
REVENUE	1,470,700	1,386,200	626,000	-	-
GRANTS	97,600	-	-	-	-
FACILITY USE/RENTAL	262,300	49,100	3,300	-	-
LEASE/RENT RECEIPTS	-	-	-	-	-
REVENUES	2,700	1,300	300	-	-
INTEREST	-	7,800	3,900	-	-
REBATES/REFUNDS/REIMBURSEMENTS	26,700	13,700	14,800	-	-
TRANSFERS IN	286,800	-	-	-	-
TOTAL INFLOW McDERMONT OPERATIONS	2,425,800	1,734,700	740,400	-	-

300-McDERMONT OPERATIONS | OUTFLOW | McDERMONT OPERATIONS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
CAPTIAL OUTLAY	54,400	1,000	-	-	-
OTHER SERVICES/CHARGES	8,800	18,400	39,900	17,500	-
SUPPLIES/EQUIPMENT	223,900	215,600	50,500	1,500	-
TRANSFERS OUT	38,700	-	-	-	-
WAGES/BENEFITS/INSURANCES	1,128,300	1,236,300	457,100	-	-
OPEB EXPENSE	127,700	119,100	-	-	-
PERS UNFUNDED LIABILITY	-	42,700	86,900	-	-
PERMITS/FEES	18,100	19,500	12,800	-	-
PROFESSIONAL/CONTRACT SRV	70,900	82,300	43,000	-	-
LIABILITY INSURANCE	9,100	25,500	12,000	-	-
DEBT SERVICES - INTEREST	92,600	86,800	81,900	-	-
DEBT SERVICES - PRINCIPAL	100,000	105,000	110,000	-	-
FACILITY USE/RENTAL/CLASSES	300,900	206,000	49,500	-	-
CAPTIAL OUTLAY	-	1,300	-	-	-
COMMUNICATIONS	18,500	16,200	4,800	-	-
ADV/PRINT/COPY/SHIPPING	34,600	9,100	12,900	-	-
TRAINING/TRAVEL/MEETINGS	2,700	3,800	500	-	-
MISCELLANEOUS	18,300	17,800	4,200	-	-
MATLS/SUP/REPAIRS/MAINT	128,900	181,600	118,300	-	-
UTILITIES	238,900	176,600	122,900	-	-
TOTAL OUTFLOW McDERMONT OPERATIONS	2,615,300	2,564,600	1,207,200	19,000	-

400-WELLNESS CENTER | INFLOW | WELLNESS CENTER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
LINDSAY HOSPITAL DISTRICT	283,700	166,300	281,200	247,700	278,600
COMMERCIAL LEASE RECEIPTS	59,400	53,200	48,600	81,600	137,600
TRANSFERS IN	212,500	-	-	178,100	200,000
MEMBERSHIP FEES	77,300	71,100	74,500	66,600	67,900
FACILITY USE/RENTAL/CLASSES	-	-	12,600	32,100	32,800
FACILITY USE/RENTAL	47,700	56,300	47,400	20,500	20,900
REBATES/REFUNDS/REIMBURSEMENTS	800	1,700	-	13,300	-
LUSD CONTRIBUTIONS	25,500	43,800	69,700	35,000	35,700
LESSONS/PROGRAMS/CLASSES	9,600	6,900	4,800	8,800	9,000
CONCESSIONS	9,100	1,800	-	1,900	2,000
INTEREST	600	300	-	-	-
REVENUE	1,300	1,400	-	-	-
TOTAL INFLOW WELLNESS CENTER	727,500	402,800	538,800	685,600	784,500

400-WELLNESS CENTER | OUTFLOW | WELLNESS CENTER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	201,000	226,000	213,500	231,100	241,700
DEBT SERVICES - INTEREST	91,900	89,500	83,200	87,200	85,300
LIABILITY INSURANCE	15,500	11,500	11,400	85,000	86,700
UTILITIES	64,900	68,600	77,900	76,900	78,500
POOL CHEMICALS	28,600	20,800	53,700	37,200	37,900
DEBT SERVICES - PRINCIPAL	39,800	41,500	43,300	45,100	47,000
PERS UNFUNDED LIABILITY	-	7,400	32,500	27,500	18,000
FACILITY USE/RENTAL/CLASSES	29,300	45,900	36,300	34,800	35,500
SUPPLIES/EQUIPMENT	69,200	25,000	24,800	23,800	25,900
COMMUNICATIONS	10,800	17,600	16,100	19,600	20,000
MATLS/SUP/REPAIRS/MAINT	3,700	3,300	3,600	3,500	3,500
OTHER SERVICES/CHARGES	4,300	3,900	4,200	3,200	3,200
ADV/PRINT/COPY/SHIPPING	2,800	700	6,100	1,300	1,300
FURNITURE/EQUIPMENT	-	18,900	1,000	1,300	1,300
PERMITS/FEES	3,500	5,700	3,000	3,000	3,000
PROFESSIONAL/CONTRACT SRV	1,200	1,600	200	2,300	2,300
CAPTIAL OUTLAY	7,500	-	14,700	-	71,400
VEHICLE FUEL/MAINTENANCE	-	-	100	500	500
DUES/SUBSCRIPTIONS	-	200	200	100	100
TRAINING/TRAVEL/MEETINGS	500	200	-	200	200
TRANSFERS OUT	-	-	-	-	-
OPEB EXPENSE	43,800	(70,900)	-	-	-
TOTAL OUTFLOW WELLNESS CENTER	618,300	517,400	625,800	683,600	763,300

552-WATER | INFLOW | WATER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
USER CHARGES	1,240,500	1,419,400	1,392,900	1,446,700	1,516,400
GRANTS	-	-	-	261,900	350,000
SALE SURPLUS WATER	-	-	114,000	122,100	40,000
FEES/PENALTIES	13,600	60,500	115,400	27,100	29,700
MISCELLANEOUS	18,500	18,200	28,900	15,000	15,300
REBATES/REFUNDS/REIMBURSEMENTS	32,700	34,400	22,100	260,100	10,400
REVENUE	1,300	4,500	2,600	1,700	1,700
INTEREST	-	500	600	-	-
TRANSFERS IN	15,000	-	-	-	-
TOTAL INFLOW WATER	1,321,600	1,537,500	1,676,500	2,134,600	1,963,500

552-WATER | OUTFLOW | WATER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
CAPTIAL OUTLAY	4,100	-	2,300	293,800	440,000
WAGES/BENEFITS/INSURANCES	363,600	455,500	408,900	504,300	507,000
PROFESSIONAL/CONTRACT SRV	77,900	81,300	87,600	274,200	69,600
RAW CANAL WATER	125,400	118,500	165,800	193,300	197,100
UTILITIES	119,200	162,800	168,700	122,100	124,600
PERS UNFUNDED LIABILITY	-	22,700	89,100	115,800	75,800
VEHICLE FUEL/MAINTENANCE	17,500	21,900	17,100	83,500	24,000
MATLS/SUP/REPAIRS/MAINT	72,300	68,400	103,600	87,900	89,600
SUPPLIES/EQUIPMENT	70,600	131,000	114,500	100,100	102,100
DEBT SERVICES - PRINCIPAL	62,000	64,500	60,400	69,900	55,800
LIABILITY INSURANCE	35,000	37,500	28,600	64,100	65,400
WATER SUPPLY TESTING	32,400	36,900	42,300	57,200	58,400
DEBT SERVICES - INTEREST	63,700	61,200	60,600	56,700	54,100
OTHER SERVICES/CHARGES	13,600	32,300	20,700	31,700	32,400
COMMUNICATIONS	9,500	10,700	12,500	15,400	15,700
DUES/SUBSCRIPTIONS	4,800	20,400	32,500	9,100	9,300
TRAINING/TRAVEL/MEETINGS	900	2,800	900	1,300	1,300
TRANSFERS OUT	140,700	400	-	-	-
OPEB EXPENSE	43,800	14,100	-	-	-
PERMITS/FEES	-	3,700	500	-	-
MISCELLANEOUS	-	-	-	-	-
PROFESSIONAL SERVICES	-	2,000	-	-	-
PERSONNEL SERVICES	-	-	-	-	-
TOTAL OUTFLOW WATER	1,257,000	1,348,600	1,416,600	2,080,400	1,922,200

552-WATER | CAPITAL OUTLAY

RESOURCES	ADOPTED	POTENTIAL	POTENTIAL	POTENTIAL	POTENTIAL
	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
FUND 552-WATER	440,000	375,000	375,000	350,000	350,000
PROP 1 - PLANNING	-	-	-	-	-
PROP 1 - IMPLEMENTATION	-	250,000	-	-	-
IRWM	-	-	1,750,000	-	-
DBP MITIGATION GRANT	350,000	-	-	-	-
TOTAL RESOURCES	790,000	625,000	2,125,000	350,000	350,000

OUTLAY

LANDSCAPE IRRIGATION WATER WELL	-	250,000	-	-	-
WELL 14 FILTRATION PROJECT	-	-	-	1,025,000	-
WTP FILTER BANK RENOVATION	220,000	275,000	-	-	-
DBP MITIGATION	350,000	-	-	-	-
WATER MAIN LINE REPLACEMENT	-	200,000	195,000	205,000	215,000
WELL 14 RENOVATION	-	160,000	-	-	-
URBAN WATER MANAGEMENT PLAN	50,000	100,000	-	-	-
AVE 240 WATER SERVICE PROJECT	-	100,000	-	-	-
SMGA PLAN DEVELOPMENT	100,000	75,000	50,000	50,000	50,000

WELL 15 RENOVATION	-	-	-	-	-
TURBIDAMETER REPLACEMENT (WTP)	45,000	45,000	-	-	-
SCADA EXPANSION	25,000	25,000	25,000	-	-
WATER STORAGE TANK RENOVATION	-	350,000	-	-	-
CANAL TURNOUT UPGRADES	-	-	300,000	-	-
FILTER PLANT UPGRADES	-	50,000	50,000	-	-
WELL 11 BIOLOGICAL TREATMENT PLANT	-	-	-	-	2,750,000
WATER MANAGEMENT PROJECTS	-	-	1,750,000	-	-
TOTAL OUTLAY	790,000	1,630,000	2,370,000	1,280,000	3,015,000

	ADOPTED	POTENTIAL	POTENTIAL	POTENTIAL	POTENTIAL
552-WATER CAPITAL OUTLAY	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
NET	-	(1,005,000)	(245,000)	(930,000)	(2,665,000)

553-SEWER | INFLOW | SEWER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
USER CHARGES	1,220,500	1,308,300	1,310,600	1,369,400	1,424,200
FEES/PENALTIES	15,800	13,500	33,800	12,300	13,200
REVENUE	3,800	-	1,400	4,000	52,100
REBATES/REFUNDS/REIMBURSEMENTS	-	500	1,300	-	-
INTEREST	-	400	500	-	-
TRANSFERS IN	15,000	-	-	-	-
TOTAL INFLOW SEWER	1,255,100	1,322,700	1,347,600	1,385,700	1,489,500

553-SEWER | OUTFLOW | SEWER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	224,300	261,000	232,400	203,300	230,000
DEBT SERVICES - INTEREST	196,200	187,900	185,600	180,200	174,600
DEBT SERVICES - PRINCIPAL	152,900	158,500	163,500	168,900	174,500
WASTE DISCHARGE PERMIT	63,200	74,200	-	75,800	77,300
CAPTIAL OUTLAY	-	100	-	43,400	418,400
UTILITIES	94,800	108,800	83,700	79,700	81,200
OTHER SERVICES/CHARGES	63,900	20,000	127,300	20,800	21,200
MONITORING	46,000	31,500	25,000	20,500	20,900
LIABILITY INSURANCE	30,000	30,000	21,000	62,400	63,600
PERS UNFUNDED LIABILITY	-	17,500	53,100	57,600	37,800
PROFESSIONAL/CONTRACT SRV	51,800	42,500	24,100	44,700	45,600
SUPPLIES/EQUIPMENT	45,000	40,800	22,100	32,600	33,200
COMMUNICATIONS	9,400	13,000	13,400	17,400	17,700
MATLS/SUP/REPAIRS/MAINT	46,500	54,300	45,100	38,900	39,700
VEHICLE FUEL/MAINTENANCE	25,500	17,900	10,800	24,000	24,500
TRAINING/TRAVEL/MEETINGS	-	200	900	500	500
DUES/SUBSCRIPTIONS	600	500	500	400	400
TRANSFERS OUT	-	-	-	-	-
OPEB EXPENSE	21,100	100	-	-	-
TOTAL OUTFLOW SEWER	1,071,200	1,058,800	1,008,500	1,071,100	1,461,100

553-SEWER | CAPITAL OUTLAY

RESOURCES	ADOPTED	POTENTIAL	POTENTIAL	POTENTIAL	POTENTIAL
	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
FUND 553-SEWER	418,400	350,000	325,000	325,000	300,000
IRWM	47,000	-	-	-	-
TOTAL RESOURCES	465,400	350,000	325,000	325,000	300,000

OUTLAY					
SEWER MAIN LINE REPLACEMENT	150,000	175,000	300,000	275,000	250,000
WWTP - CLARIFIER GATE VALVES (3)	42,500	-	-	-	-
SCADA EXPANSION	50,000	-	-	-	-
TERRTIARY TREATMENT STUDY	47,000	-	-	-	-
WWTP - DRYING BEDS RENOVATION	-	150,000	-	-	-
WWTP - CLARIFIER REPAIRS	-	75,000	-	-	-
OXIDATION DITCH REPAIRS (2)	-	200,000	-	-	-
WWTP - BUILDING RENOVATION	-	150,000	150,000	-	-
WWTP - EQUIPMENT REPLACEMENT	-	125,000	125,000	-	-
ORANGE AVENUE / HARVARD PARK	100,000	-	-	-	-
STORM DRAIN MAIN LINE REPLACEMENT	75,000	80,000	-	-	-
UPDATE MASTER PLANS	-	-	500,000	-	-
TOTAL OUTLAY	464,500	955,000	1,075,000	275,000	250,000

553-SEWER CAPITAL OUTLAY	ADOPTED	POTENTIAL	POTENTIAL	POTENTIAL	POTENTIAL
	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
NET	900	(605,000)	(750,000)	50,000	50,000

841-CURB & GUTTER | INFLOW | CURB & GUTTER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	9,200	13,500	13,400	6,100	6,200
INTEREST	-	-	-	-	-
TOTAL INFLOW CURB & GUTTER	9,200	13,500	13,400	6,100	6,200

841-CURB & GUTTER | OUTFLOW | CURB & GUTTER

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
MISCELLANEOUS	15,600	4,700	-	2,000	2,000
SUPPLIES/EQUIPMENT	-	-	-	-	-
TOTAL OUTFLOW CURB & GUTTER	15,600	4,700	-	2,000	2,000

856-STORM DRAIN SYSTEM | INFLOW | STORM DRAIN SYSTEM

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	11,000	10,000	17,400	8,600	8,800
INTEREST	-	100	200	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL INFLOW STORM DRAIN SYSTEM	11,000	10,100	17,600	8,600	8,800

856-STORM DRAIN SYSTEM | OUTFLOW | STORM DRAIN SYSTEM

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
CAPTIAL OUTLAY	-	-	-	-	-
TOTAL OUTFLOW STORM DRAIN SYSTEM	-	-	-	-	-

554-REFUSE | INFLOW | REFUSE

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
USER CHARGES	891,500	926,700	946,800	924,100	962,900
MISCELLANEOUS	-	2,500	4,200	4,900	5,000
FEES/PENALTIES	-	-	400	1,200	1,200
INTEREST	-	-	-	-	-
REBATES/REFUNDS/REIMBURSEMENTS	35,100	-	-	-	-
TRANSFERS IN	206,300	-	-	-	-
TOTAL INFLOW REFUSE	1,132,900	929,200	951,400	930,200	969,100

554-REFUSE | OUTFLOW | REFUSE

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PROFESSIONAL/CONTRACT SRV	777,400	842,600	765,700	788,100	814,000
SUPPLIES/EQUIPMENT	8,300	8,800	11,000	65,800	19,800
WAGES/BENEFITS/INSURANCES	63,900	76,300	57,300	53,100	54,300
PERS UNFUNDED LIABILITY	-	4,200	13,800	17,300	11,300
OTHER SERVICES/CHARGES	600	500	10,500	9,800	10,000
LIABILITY INSURANCE	2,000	400	400	4,400	4,500
VEHICLE FUEL/MAINTENANCE	1,900	2,900	1,400	4,100	4,100
COMMUNICATIONS	5,400	4,900	1,700	1,500	1,600
TRANSFERS OUT	-	-	-	50,000	50,000
OPEB EXPENSE	200	1,900	-	-	-
DUES/SUBSCRIPTIONS	100	-	-	-	-
TRAINING/TRAVEL/MEETINGS	-	-	100	-	-
CAPTIAL OUTLAY	-	-	-	900	900
TOTAL OUTFLOW REFUSE	859,800	942,500	861,900	995,000	970,500

CAPITAL IMPROVEMENT PROJECTS

NET	CAPITAL IMPROVEMENT PROJECTS	ADOPTED FY 2020	POTENTIAL FY 2021	POTENTIAL FY 2022	POTENTIAL FY 2023	POTENTIAL FY 2024
	NET STREET CAPITAL PROJECTS	4,500	-	-	-	-
	NET GENERAL CAPITAL PROJECTS	-	(300,000)	(110,000)	(60,000)	40,000

STREET CAPITAL PROJECTS | INFLOW | RESOURCES

	ADOPTED FY 2020	POTENTIAL FY 2021	POTENTIAL FY 2022	POTENTIAL FY 2023	POTENTIAL FY 2024
FUND 200: STREET IMPROVEMENT FUND	564,500	570,000	575,000	580,000	585,000
FUND 260: SB1 ROAD MAINTENANCE & REHAB	200,000	175,000	175,000	175,000	175,000
FUND 261: GAS TAX	30,000	25,000	25,000	25,000	25,000
FUND 263: MEASURE R	70,000	60,000	60,000	60,000	60,000
FUND 265: SURFACE TRANSPORTATION	145,000	130,000	130,000	130,000	130,000
FUND 266: LTF & ROADS	485,000	475,000	475,000	475,000	475,000
FUND 554: REFUSE	50,000	50,000	50,000	50,000	50,000
TOTAL RESOURCES FOR STREET PROJECTS	1,544,500	1,485,000	1,490,000	1,495,000	1,500,000

STREET CAPITAL PROJECTS | OUTFLOWS | ADOPTED PROJECTS

	ADOPTED FY 2020	POTENTIAL FY 2021	POTENTIAL FY 2022	POTENTIAL FY 2023	POTENTIAL FY 2024
ADA TRANSITION / SELF-EVAL. PLAN	55,000	-	-	-	-
ALLEY RECONSTRUCTION	125,000	175,000	100,000	100,000	100,000
CAPE SEAL: HERMOSA STREET	125,000	-	-	-	-
INTERSECTION REHAB: FOOTHILL/TULARE	50,000	-	-	-	-
PEDESTRIAN PATHWAYS STUDY	25,000	-	-	-	-
REHABILITATION: CENTER STREET	125,000	-	-	-	-
REHABILITATION: HARVARD STREET	150,000	-	-	-	-
REHABILITATION: HERMOSA STREET 2	295,000	-	-	-	-
REHABILITATION: HONOLULU STREET	75,000	-	-	-	-
REHABILITATION: LINDA VISTA LOOP	250,000	-	-	-	-
RENOVATION: CITY HALL PARKING	30,000	-	-	-	-
SEAL PROJECTS	235,000	325,000	250,000	250,000	250,000
GUTTER & RAMPS: KERN STREET 1	-	85,000	-	-	-
GUTTER & RAMPS: KERN STREET 2	-	85,000	-	-	-
REHABILITATION: BUREM LANE	-	85,000	-	-	-
REHABILITATION: FOOTHILL AVENUE	-	200,000	-	-	-
REHABILITATION: SAMOA STREET	-	95,000	-	-	-
REHABILITATION: WESTWOOD AVENUE 1	-	200,000	-	-	-
REHABILITATION: WESTWOOD AVENUE 2	-	235,000	-	-	-
PROJECT VALUES IN YEAR 3-5	-	-	1,140,000	1,145,000	1,150,000
TOTAL OUTFLOWS FOR STREET PROJECTS	1,540,000	1,485,000	1,490,000	1,495,000	1,500,000

GENERAL CAPITAL PROJECTS | INFLOW | RESOURCES

	ADOPTED FY 2020	POTENTIAL FY 2021	POTENTIAL FY 2022	POTENTIAL FY 2023	POTENTIAL FY 2024
FUND 101: GENERAL FUND	190,000	190,000	190,000	190,000	190,000
TOTAL RESOURCES FOR STREET PROJECTS	190,000	190,000	190,000	190,000	190,000

GENERAL CAPITAL PROJECTS | OUTFLOWS | ADOPTED PROJECTS

	ADOPTED FY 2020	POTENTIAL FY 2021	POTENTIAL FY 2022	POTENTIAL FY 2023	POTENTIAL FY 2024
SCBA EQUIPMENT	110,000	-	-	-	-
HVAC - CITY HALL COMPLEX & YARD / PS HEATER	20,000	80,000	-	-	-
CARPORT RENOVATION	20,000	-	-	-	-
PUBLIC SAFETY FACILITY STUDY	-	-	50,000	-	-
CORPORATION YARD IMPROVEMENTS	40,000	210,000	-	-	-
CITY HALL & PS RENO. (ELEC. / MECH.)	-	150,000	200,000	250,000	-
CITY PROPERTY IMPROVEMENTS	-	50,000	50,000	-	150,000
TOTAL OUTFLOWS FOR STREET PROJECTS	190,000	490,000	300,000	250,000	150,000

NET SPECIAL REVENUE FUNDS	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
556-VITA-PAKT	700	900	(800)	14,500	8,900
883-SIERRA VIEW	1,500	(1,000)	(2,800)	3,200	1,100
884-HERITAGE PARK	1,900	900	(5,000)	3,300	300
886-SAMOA	1,300	700	(1,200)	(900)	-
887-SWEETBRIER TOWNHOUSES	(2,500)	(1,700)	3,500	(2,600)	300
888-PARKSIDE ESTATES	1,400	1,300	(1,000)	1,900	900
889-SIERRA VISTA	300	(1,300)	27,100	(700)	300
890-MAPLE VALLEY	5,400	-	(3,000)	(200)	100
891-PELOUS RANCH	2,800	8,500	7,700	(6,200)	400

556-VITA-PAKT | INFLOW | VITA-PAKT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
USER CHARGES	34,600	31,200	54,600	58,500	58,500
LEASE	-	-	-	-	-
REBATES/REFUNDS/REIMBURSEMENTS	-	6,600	-	-	-
TOTAL INFLOW VITA-PAKT	34,600	37,800	54,600	58,500	58,500

556-VITA-PAKT | OUTFLOW | VITA-PAKT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
VITA-PAKT LEASE PAYMENT	21,600	21,600	21,600	21,600	21,600
WAGES/BENEFITS/INSURANCES	7,300	700	25,000	12,300	17,700
SUPPLIES/EQUIPMENT	5,000	7,400	6,500	5,700	5,800
MATLS/SUP/REPAIRS/MAINT	-	7,200	2,100	4,000	4,100
PERS UNFUNDED LIABILITY	-	-	-	-	-
PROFESSIONAL/CONTRACT SRV	-	-	-	-	-
UTILITIES	-	-	200	400	400
LIABILITY INSURANCE	-	-	-	-	-
PERMIT RENEWAL	-	-	-	-	-
TOTAL OUTFLOW VITA-PAKT	33,900	36,900	55,400	44,000	49,600

883-SIERRA VIEW ASSESSMENT | INFLOW | SIERRA VIEW ASSESSMENT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	14,900	18,000	21,200	22,000	22,400
TOTAL INFLOW SIERRA VIEW ASSESSMENT	14,900	18,000	21,200	22,000	22,400

883-SIERRA VIEW ASSESSMENT | OUTFLOW | SIERRA VIEW

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PROFESSIONAL/CONTRACT SRV	-	9,900	20,500	14,200	14,500
UTILITIES	1,600	4,300	3,500	2,300	2,400
SUPPLIES/EQUIPMENT	4,200	600	-	1,400	3,500
WAGES/BENEFITS/INSURANCES	6,400	2,700	-	300	300
VEHICLE FUEL/MAINTENANCE	1,200	400	-	100	100
ADMINISTRATIVE COSTS	-	-	-	500	500
CONSTRUCTION/LANDSCAPE	-	1,100	-	-	-
TOTAL OUTFLOW SIERRA VIEW	13,400	19,000	24,000	18,800	21,300

884-HERITAGE ASSESSMENT DIST | INFLOW | HERITAGE ASSESSMENT DIST

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	9,400	8,100	6,400	9,300	9,400
TOTAL INFLOW HERITAGE PARK	9,400	8,100	6,400	9,300	9,400

884-HERITAGE ASSESSMENT DIST | OUTFLOW | HERITAGE PARK

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PROFESSIONAL/CONTRACT SRV	-	2,600	9,900	2,900	4,400
UTILITIES	300	1,600	1,500	1,600	1,600
SUPPLIES/EQUIPMENT	2,600	500	-	1,400	3,000
WAGES/BENEFITS/INSURANCES	4,200	2,000	-	100	100
ADMINISTRATIVE COSTS	-	-	-	-	-
VEHICLE FUEL/MAINTENANCE	400	200	-	-	-
DUES/SUBSCRIPTIONS	-	-	-	-	-
MATLS/SUP/REPAIRS/MAINT	-	-	-	-	-
CAPTIAL OUTLAY	-	-	-	-	-
CONSTRUCTION/LANDSCAPE	-	300	-	-	-
TOTAL OUTFLOW HERITAGE PARK	7,500	7,200	11,400	6,000	9,100

886-SAMOA | INFLOW | SAMOA

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	6,800	5,000	4,100	4,200	5,100
TOTAL INFLOW SAMOA	6,800	5,000	4,100	4,200	5,100

886-SAMOA | OUTFLOW | SAMOA

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PROFESSIONAL/CONTRACT SRV	-	1,100	4,000	1,500	1,500
SUPPLIES/EQUIPMENT	2,200	700	300	2,400	2,400
UTILITIES	-	1,300	1,000	1,100	1,100
WAGES/BENEFITS/INSURANCES	3,100	1,000	-	100	100
ADMINISTRATIVE COSTS	-	-	-	-	-
VEHICLE FUEL/MAINTENANCE	200	100	-	-	-
MATLS/SUP/REPAIRS/MAINT	-	-	-	-	-
CONSTRUCTION/LANDSCAPE	-	100	-	-	-
TOTAL OUTFLOW SAMOA	5,500	4,300	5,300	5,100	5,100

887-SWEETBRIER TOWNHOUSES | INFLOW | SWEETBRIER TOWNHOUSES

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	7,000	8,500	9,300	9,500	12,700
TRANSFERS IN	-	-	2,700	-	-
TOTAL INFLOW SWEETBRIER TOWNHOUSES	7,000	8,500	12,000	9,500	12,700

887-SWEETBRIER TOWNHOUSES | OUTFLOW | SWEETBRIER UNITS

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PROFESSIONAL/CONTRACT SRV	-	3,800	5,900	4,900	5,000
UTILITIES	1,300	3,400	2,100	2,900	3,000
SUPPLIES/EQUIPMENT	3,200	1,000	500	4,200	4,300
WAGES/BENEFITS/INSURANCES	4,700	1,400	-	100	100
ADMINISTRATIVE COSTS	-	-	-	-	-
VEHICLE FUEL/MAINTENANCE	300	100	-	-	-
DUES/SUBSCRIPTIONS	-	-	-	-	-
MATLS/SUP/REPAIRS/MAINT	-	-	-	-	-
CAPTIAL OUTLAY	-	-	-	-	-
CONSTRUCTION/LANDSCAPE	-	500	-	-	-
TOTAL OUTFLOW SWEETBRIER UNITS	9,500	10,200	8,500	12,100	12,400

888-PARKSIDE | INFLOW | PARKSIDE

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	9,700	8,700	6,900	6,800	6,900
TOTAL INFLOW PARKSIDE	9,700	8,700	6,900	6,800	6,900

888-PARKSIDE | OUTFLOW | PARKSIDE ESTATES

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
PROFESSIONAL/CONTRACT SRV	-	3,100	6,500	2,000	2,000
SUPPLIES/EQUIPMENT	3,000	300	-	1,500	2,300
UTILITIES	100	1,700	1,400	1,000	1,000
WAGES/BENEFITS/INSURANCES	4,200	1,800	-	100	100
VEHICLE FUEL/MAINTENANCE	900	300	-	300	600
OTHER SERVICES/CHARGES	-	-	-	-	-
ADMINISTRATIVE COSTS	100	-	-	-	-
MATLS/SUP/REPAIRS/MAINT	-	-	-	-	-
CONSTRUCTION/LANDSCAPE	-	200	-	-	-
TOTAL OUTFLOW PARKSIDE ESTATES	8,300	7,400	7,900	4,900	6,000

889-SIERRA VISTA ASSESSMENT | INFLOW | SIERRA VISTA ASSESSMENT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	800	800	9,500	9,300	9,500
TRANSFERS IN	-	-	19,400	-	-
TOTAL INFLOW SIERRA VISTA ASSESSMENT	800	800	28,900	9,300	9,500

889-SIERRA VISTA ASSESSMENT | OUTFLOW | SIERRA VISTA ASSESSMENT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
WAGES/BENEFITS/INSURANCES	200	-	-	4,300	3,300
PROFESSIONAL/CONTRACT SRV	-	700	1,000	2,400	2,500
UTILITIES	(300)	1,100	800	800	800
SUPPLIES/EQUIPMENT	500	100	-	2,500	2,600
ADMINISTRATIVE COSTS	-	-	-	-	-
VEHICLE FUEL/MAINTENANCE	100	100	-	-	-
MISCELLANEOUS	-	-	-	-	-
DUES/SUBSCRIPTIONS	-	-	-	-	-
CONSTRUCTION/LANDSCAPE	-	100	-	-	-
TOTAL OUTFLOW SIERRA VISTA ASSESSMENT	500	2,100	1,800	10,000	9,200

890-MAPLE VALLEY ASSESSMENT | INFLOW | MAPLE VALLEY ASSESSMENT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	7,300	3,000	2,600	1,900	1,900
TOTAL INFLOW MAPLE VALLEY ASSESSMENT	7,300	3,000	2,600	1,900	1,900

890-MAPLE VALLEY ASSESSMENT | OUTFLOW | MAPLE VALLEY ASSESSMENT

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
UTILITIES	700	2,200	2,700	1,000	1,000
PROFESSIONAL/CONTRACT SRV	-	500	2,900	900	800
SUPPLIES/EQUIPMENT	700	100	-	200	-
WAGES/BENEFITS/INSURANCES	400	100	-	-	-
ADMINISTRATIVE COSTS	-	-	-	-	-
VEHICLE FUEL/MAINTENANCE	100	100	-	-	-
MATLS/SUP/REPAIRS/MAINT	-	-	-	-	-
CONSTRUCTION/LANDSCAPE	-	-	-	-	-
TOTAL OUTFLOW MAPLE VALLEY ASSESMEN	1,900	3,000	5,600	2,100	1,800

891-PELOUS RANCH | INFLOW | PELOUS RANCH

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
REVENUE	14,700	24,000	25,700	10,200	13,500
TOTAL INFLOW PELOUS RANCH	14,700	24,000	25,700	10,200	13,500

891-PELOUS RANCH | OUTFLOW | PELOUS RANCH

CLASSIFICATION	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
				FY 2019	FY 2020
UTILITIES	6,100	9,100	9,200	8,600	6,800
PROFESSIONAL/CONTRACT SRV	-	4,200	8,800	5,600	5,700
SUPPLIES/EQUIPMENT	2,200	300	-	2,100	500
WAGES/BENEFITS/INSURANCES	2,900	1,200	-	100	100
ADMINISTRATIVE COSTS	-	-	-	-	-
VEHICLE FUEL/MAINTENANCE	700	200	-	-	-
MATLS/SUP/REPAIRS/MAINT	-	-	-	-	-
CONSTRUCTION/LANDSCAPE	-	500	-	-	-
TOTAL OUTFLOW PELOUS RANCH	11,900	15,500	18,000	16,400	13,100

NET	TRANSFERS	ADOPTED FY 2020
	TRANSFER IN	2,227,100
	TRANSFER OUT	2,227,100
	NET	-

TRANSFER IN

TRANSFER IN	ADOPTED FY 2020	PURPOSE
GENERAL FUND	292,600	From Street Improvement for Street Operations/Debt
WELLNESS CENTER	200,000	From General Fund for Operations
CAPITAL IMPROVEMENT	1,734,500	Multiple Sources for Street Projects and General CIP
TOTAL TRANSFER IN	2,227,100	

TRANSFER OUT

TRANSFER OUT	ADOPTED FY 2020	PURPOSE
GENERAL FUND	390,000	For Wellness Center Operations and CIP
STREET IMPROVEMENT FUND	857,100	To CIP for Street Projects and GF for Streets Department
SB1 ROAD MAINTENANCE & REHAB	200,000	For Street Projects
GAS TAX	30,000	For Street Projects
TRANSPORTATION	70,000	For Street Projects
STP HWY FUNDS	145,000	For Street Projects
LTF-ART & STREETS & ROADS	485,000	For Street Projects
REFUSE	50,000	For Alley Projects (Streets)
TOTAL TRANSFER OUT	2,227,100	

FULL-TIME EQUIVALENTS (FTE) COUNT

40 work hours in a week equals 1 FTE. A full-time position equals 1 FTE.
 A 20-hour-per-week part-time position equals 0.5 FTE (20/40 = 0.5).

FTE COUNT

BY HOME DEPARTMENT		BY SALARY ALLOCATION DEPARTMENT	FTE COUNT
City Manager	2.2	City Manager	1.1
Finance	5.4	Finance	1.8
City Services	15.2	ComDev	1.1
Public Safety	19.5	Public Safety	19.6
Wellness	5.0	Public Works	3.3
TOTAL FTE	47.3	Streets	2.3
		Parks	1.3
		Gas Tax	1.4
		Wellness	5.3
		Water	5.8
		Sewer	2.8
		Refuse	0.6
		VitaPakt	0.2
		RDA Obligation	0.1
		CDBG	0.4
		HOME	0.5
		TOTAL FTE	47.3

FTE ADDITIONS IN FY 2019-2020 (INCLUDED IN FTE COUNT ABOVE)

BY HOME DEPARTMENT		NOTES
Finance	1.0	Conversion of PT Accountant to Accounting Manager
City Services	1.5	One Engineer Tech & Part-Time Building Inspector
Public Safety	0.5	New Fire Engineer (starting January 2020)
Wellness	2.0	Multiple lifeguards and other part-time help
TOTAL FTE	5.0	

PRICE AND POPULATION FACTORS

FISCAL YEAR	PER CAPITA ADJUSTMENT	POPULATION ADJUSTMENT	TOTAL ADJUSTMENT	APPROPRIATIONS LIMIT	NOTES
2005	1.0328	1.0127	1.0459	\$ 7,542,286	Per Capita Adj. X Population Adj. = Approp. Limit
2006	1.0526	1.0201	1.0738	\$ 8,098,584	
2007	1.0396	1.0094	1.0494	\$ 8,498,430	
2008	1.0442	1.0001	1.0443	\$ 8,874,948	
2009	1.0429	1.0434	1.0882	\$ 9,657,379	
2010	1.0062	1.0156	1.0219	\$ 9,868,844	
2011	0.9746	1.0116	0.9859	\$ 9,729,747	
2012	1.0251	1.0219	1.0475	\$ 10,192,393	
2013	1.0377	1.0238	1.0624	\$ 10,828,370	
2014	1.0512	1.0077	1.0593	\$ 11,470,430	
2015	0.9977	1.0093	1.0070	\$ 11,550,478	
2016	1.0382	1.0050	1.0434	\$ 12,051,665	
2017	1.0537	1.0134	1.0678	\$ 12,869,004	
2018	1.0369	1.0041	1.0412	\$ 13,398,580	
2019	1.0367	1.0091	1.0461	\$ 14,016,710	
2020	1.0385	1.0227	1.0620	\$ 14,886,217	

DETERMINING THE FY 2020 RATE FACTOR

COMPONENT	FACTOR	NOTES
Per Capita Personal Income Change from FY 2018-2019 to FY 2019-2020	3.85%	Source: Department of Finance
Population Change (same period)	2.27%	
Per Capita Cost of Living Ratio	1.0385	
Population Ratio	1.0227	
Rate Factor	1.0620	Per Capita Ratio X Population Ratio

FY 2020 TAX APPROPRIATIONS SUBJECT TO THE GANN LIMIT

REVENUE	FY 2020 Est.	NOTES
Property Tax Secured	\$ 354,440	Source: FY 2020 Budget Projections
Property Tax Unsecured	\$ 25,020	
Sales & Use Tax	\$ 1,028,160	
Transactions & Use Tax (Measure O)	\$ 1,103,610	
Gas Tax	\$ 350,400	
Business Licenses	\$ 85,200	
Pass-Thru & Other Property Tax	\$ 39,430	
Street Improvement Program	\$ 867,100	
Franchise Fees	\$ 52,200	
Local Measure R Tax	\$ 206,800	
Property Transfer	\$ -	
Transient Occupancy Tax	\$ 47,340	
Utility Users Tax	\$ 875,290	
Pub Safety 1/2 Cent Fund	\$ 49,640	
COPS SLESF	\$ 137,630	
TOTAL UNADJUSTED APPROPRIATIONS SUBJECT TO LIMIT	\$ 5,222,260	

LIMIT

	FACTOR	NOTES
GANN Limit for FY 2020	\$ 14,886,217	
Unadjusted Appropriations Subject to Limit	\$ 5,222,260	
Projected Appropriations are below Limit by	\$ 9,663,957	Lindsay is well within the appropriations limit

NET	DEBT SERVICE SUMMARY	FY 2016	FY 2017	FY 2018	PROJECTED	ADOPTED
					FY 2019	FY 2020
	TOTAL PRINCIPAL PAID	491,200	509,600	521,000	553,682	615,921
	TOTAL INTEREST PAID	539,000	515,700	492,700	499,518	464,321
	TOTAL PAID	1,030,200	1,025,300	1,013,700	1,053,200	1,080,242

101-GENERAL FUND | LEASE | PUBLIC SAFETY - 61' SKY BOOM FIRE ENGINE (PIERCE)

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
BEGINNING BALANCE	-	-	-	725,821	666,339
PRINCIPAL PAID	-	-	-	59,482	62,021
ENDING BALANCE	-	-	-	666,339	604,318
INTEREST PAID	-	-	-	31,718	29,121

101-GENERAL FUND | DEBT SERVICE | TCAG SETTLEMENT

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
BEGINNING BALANCE	891,221	838,821	786,421	734,021	734,021
PRINCIPAL PAID	52,400	52,400	52,400	-	52,400
ENDING BALANCE	838,821	786,421	734,021	734,021	681,621
INTEREST PAID	19,800	19,300	14,300	4,600	-

101-GENERAL FUND | DEBT SERVICE | 2012 REVENUE BOND (McDERMONT)

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
BEGINNING BALANCE	1,650,000	1,550,000	1,445,000	1,335,000	1,220,000
PRINCIPAL PAID	100,000	105,000	110,000	115,000	125,000
ENDING BALANCE	1,550,000	1,445,000	1,335,000	1,220,000	1,095,000
INTEREST PAID	92,600	86,800	81,900	76,200	62,600

101-GENERAL FUND | DEBT SERVICE | LIBRARY LANDSCAPING

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
BEGINNING BALANCE	482,171	465,171	447,471	429,071	409,871
PRINCIPAL PAID	17,000	17,700	18,400	19,200	19,900
ENDING BALANCE	465,171	447,471	429,071	409,871	389,971
INTEREST PAID	20,000	19,300	18,600	17,800	17,000

263-TRANSPORTATION | DEBT SERVICE | TRANSPORTATION - TULARE ROAD

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
BEGINNING BALANCE	1,312,681	1,245,581	1,175,581	1,102,581	1,026,481
PRINCIPAL PAID	67,100	70,000	73,000	76,100	79,300
ENDING BALANCE	1,245,581	1,175,581	1,102,581	1,026,481	947,181
INTEREST PAID	54,800	51,700	48,500	45,100	41,600

400-WELLNESS CENTER | DEBT SERVICE | WELLNESS CENTER

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
BEGINNING BALANCE	2,199,661	2,159,861	2,118,361	2,075,061	2,029,961
PRINCIPAL PAID	39,800	41,500	43,300	45,100	47,000
ENDING BALANCE	2,159,861	2,118,361	2,075,061	2,029,961	1,982,961
INTEREST PAID	91,900	89,500	83,200	87,200	85,300

552-WATER | DEBT SERVICE | WATER

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
BEGINNING BALANCE	1,927,998	1,865,998	1,801,498	1,741,098	1,671,198
PRINCIPAL PAID	62,000	64,500	60,400	69,900	55,800
ENDING BALANCE	1,865,998	1,801,498	1,741,098	1,671,198	1,615,398
INTEREST PAID	63,700	61,200	60,600	56,700	54,100

553-SEWER | DEBT SERVICE | SEWER

	FY 2016	FY 2017	FY 2018	PROJECTED FY 2019	ADOPTED FY 2020
(1) CalHFA Loan No. RDLP-090806-03					
(2) 2015 Bond Issue Refunding					
BEGINNING BALANCE	5,877,045	5,724,145	5,565,645	5,402,145	5,233,245
PRINCIPAL PAID	152,900	158,500	163,500	168,900	174,500
ENDING BALANCE	5,724,145	5,565,645	5,402,145	5,233,245	5,058,745
INTEREST PAID	196,200	187,900	185,600	180,200	174,600

Original Value \$ 725,821 Lender: PNC
 Start Date 1/25/2019
 Interest Rate 4.3700%

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
1/25/2019	\$ 31,718	\$ 59,425	\$ 91,143	\$ 666,396	
1/25/2020	\$ 29,121	\$ 62,021	\$ 91,143	\$ 604,375	
1/25/2021	\$ 26,411	\$ 64,732	\$ 91,143	\$ 539,643	
1/25/2022	\$ 23,582	\$ 67,560	\$ 91,143	\$ 472,082	
1/25/2023	\$ 20,630	\$ 70,513	\$ 91,143	\$ 401,570	
1/25/2024	\$ 17,549	\$ 73,594	\$ 91,143	\$ 327,975	
1/25/2025	\$ 14,332	\$ 76,810	\$ 91,143	\$ 251,165	
1/25/2026	\$ 10,976	\$ 80,167	\$ 91,143	\$ 170,998	
1/25/2027	\$ 7,473	\$ 83,670	\$ 91,143	\$ 87,328	
1/25/2028	\$ 3,816	\$ 87,327	\$ 91,143	\$ 1	

2012 REVENUE BOND (McDERMONT)

Original Value \$ 1,835,000 Lender: USBANK Lease Bond | 2012 REFUNDING BONDS
 Start Date 11/1/2012 Principal Acct # 300-4300-047-002
 Interest Rate 4.2500% Interest Acct # 300-4300-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
12/15/2016	\$ 44,600	\$ 105,000	\$ 149,600	\$ 1,445,000	
6/15/2017	\$ 42,238		\$ 42,238		
12/15/2017	\$ 42,238	\$ 110,000	\$ 152,238	\$ 1,335,000	
6/15/2018	\$ 39,625		\$ 39,625		
12/15/2018	\$ 39,625	\$ 115,000	\$ 154,625	\$ 1,220,000	
6/15/2019	\$ 36,606		\$ 36,606		
12/15/2019	\$ 36,606	\$ 125,000	\$ 161,606	\$ 1,095,000	
6/15/2020	\$ 33,169		\$ 33,169		
12/15/2020	\$ 33,169	\$ 130,000	\$ 163,169	\$ 965,000	
6/15/2021	\$ 29,431		\$ 29,431		
12/15/2021	\$ 29,431	\$ 140,000	\$ 169,431	\$ 825,000	
6/15/2022	\$ 25,406		\$ 25,406		
12/15/2022	\$ 25,406	\$ 145,000	\$ 170,406	\$ 680,000	
6/15/2023	\$ 21,056		\$ 21,056		
12/15/2023	\$ 21,056	\$ 155,000	\$ 176,056	\$ 525,000	
6/15/2024	\$ 16,406		\$ 16,406		
12/15/2024	\$ 16,406	\$ 165,000	\$ 181,406	\$ 360,000	
6/15/2025	\$ 11,250		\$ 11,250		
12/15/2025	\$ 11,250	\$ 175,000	\$ 186,250	\$ 185,000	
6/15/2026	\$ 5,781		\$ 5,781		
12/15/2026	\$ 5,781	\$ 185,000	\$ 190,781	\$ -	

LIBRARY LANDSCAPING

Original Value \$ 750,000 Lender: USDA #97-12 | 2010 USDA RD COP
 Start Date 5/12/2010 Principal Acct # 450-4500-047-002
 Interest Rate 4.1250% Interest Acct # 450-4500-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
11/12/2016	\$ 9,656		\$ 9,656		
5/12/2017	\$ 9,656	\$ 17,707	\$ 27,363	\$ 450,441	
11/12/2017	\$ 9,290		\$ 9,291		
5/12/2018	\$ 9,290	\$ 18,415	\$ 27,706	\$ 432,026	
11/12/2018	\$ 8,911		\$ 8,911		
5/12/2019	\$ 8,911	\$ 19,152	\$ 28,063	\$ 412,874	
11/12/2019	\$ 8,516		\$ 8,516		
5/12/2020	\$ 8,516	\$ 19,918	\$ 28,434	\$ 392,956	
11/12/2020	\$ 8,105		\$ 8,105		
5/12/2021	\$ 8,105	\$ 20,714	\$ 28,819	\$ 372,242	
11/12/2021	\$ 7,677		\$ 7,678		
5/12/2022	\$ 7,677	\$ 21,543	\$ 29,221	\$ 350,699	
11/12/2022	\$ 7,233		\$ 7,233		
5/12/2023	\$ 7,233	\$ 22,405	\$ 29,638	\$ 328,294	
11/12/2023	\$ 6,771		\$ 6,771		
5/12/2024	\$ 6,771	\$ 23,301	\$ 30,072	\$ 304,993	
11/12/2024	\$ 6,290		\$ 6,291		
5/12/2025	\$ 6,290	\$ 24,233	\$ 30,524	\$ 280,760	
11/12/2025	\$ 5,791		\$ 5,791		
5/12/2026	\$ 5,791	\$ 25,202	\$ 30,993	\$ 255,558	
11/12/2026	\$ 5,271		\$ 5,271		
5/12/2027	\$ 5,271	\$ 26,210	\$ 31,481	\$ 229,348	
11/12/2027	\$ 4,730		\$ 4,731		
5/12/2028	\$ 4,730	\$ 27,259	\$ 31,990	\$ 202,089	
11/12/2028	\$ 4,168		\$ 4,168		
5/12/2029	\$ 4,168	\$ 28,349	\$ 32,517	\$ 173,740	
11/12/2029	\$ 3,583		\$ 3,584		
5/12/2030	\$ 3,583	\$ 29,483	\$ 33,067	\$ 144,257	
11/12/2030	\$ 2,975		\$ 2,976		
5/12/2031	\$ 2,975	\$ 30,662	\$ 33,638	\$ 113,595	
11/12/2031	\$ 2,343		\$ 2,343		
5/12/2032	\$ 2,343	\$ 31,889	\$ 34,232	\$ 81,706	
11/12/2032	\$ 1,685		\$ 1,685		
5/12/2033	\$ 1,685	\$ 33,165	\$ 34,850	\$ 48,541	
11/12/2033	\$ 1,001		\$ 1,001		
5/12/2034	\$ 1,001	\$ 34,491	\$ 35,492	\$ 14,050	
11/12/2034	\$ 290		\$ 290		
5/12/2035	\$ 290	\$ 14,050	\$ 14,340	\$ -	

Original Value \$ 1,600,000 Lender: USDA #97-15 | 2008 USDA RD COP
 Start Date 8/12/2008 Principal Acct # 263-4180-047-002
 Interest Rate 4.5000% Interest Acct # 263-4180-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
11/12/2017	\$ 24,250		\$ 25,060		
5/12/2018	\$ 24,250	\$ 72,964	\$ 98,024	\$ 1,040,817	
11/12/2018	\$ 22,550		\$ 23,418		
5/12/2019	\$ 22,550	\$ 76,065	\$ 99,483	\$ 964,752	
11/12/2019	\$ 20,800		\$ 21,707		
5/12/2020	\$ 20,800	\$ 79,298	\$ 101,005	\$ 885,454	
11/12/2020	\$ 19,923		\$ 19,923		
5/12/2021	\$ 19,923	\$ 82,668	\$ 102,591	\$ 802,786	
11/12/2021	\$ 18,063		\$ 18,063		
5/12/2022	\$ 18,063	\$ 86,182	\$ 104,245	\$ 716,604	
11/12/2022	\$ 16,124		\$ 16,124		
5/12/2023	\$ 16,124	\$ 89,844	\$ 105,968	\$ 626,760	
11/12/2023	\$ 14,102		\$ 14,102		
5/12/2024	\$ 14,102	\$ 93,663	\$ 107,765	\$ 533,097	
11/12/2024	\$ 11,995		\$ 11,995		
5/12/2025	\$ 11,995	\$ 97,643	\$ 109,638	\$ 435,454	
11/12/2025	\$ 9,798		\$ 9,798		
5/12/2026	\$ 9,798	\$ 101,793	\$ 111,591	\$ 333,661	
11/12/2026	\$ 7,507		\$ 7,507		
5/12/2027	\$ 7,507	\$ 106,119	\$ 113,626	\$ 227,542	
11/12/2027	\$ 5,120		\$ 5,120		
5/12/2028	\$ 5,120	\$ 110,630	\$ 115,750	\$ 116,912	
11/12/2028	\$ 2,631		\$ 2,631		
5/12/2029	\$ 2,631	\$ 116,912	\$ 119,543	\$ -	

Original Value \$ 3,000,000 Lender: USDA #97-13 | 2007 USDA RD
 Start Date 7/20/2007 Principal Acct # 400-4400-047-002
 Interest Rate 4.2500% Interest Acct # 400-4400-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
7/20/2017	\$ 43,875	\$ 43,277	\$ 87,152	\$ 2,075,053	
1/20/2018	\$ 44,095		\$ 44,095		
7/20/2018	\$ 44,095	\$ 45,116	\$ 89,211	\$ 2,029,937	
1/20/2019	\$ 43,136		\$ 43,136		
7/20/2019	\$ 43,136	\$ 47,034	\$ 90,170	\$ 1,982,903	
1/20/2020	\$ 42,137		\$ 42,137		
7/20/2020	\$ 42,137	\$ 49,033	\$ 91,170	\$ 1,933,870	
1/20/2021	\$ 41,095		\$ 41,095		
7/20/2021	\$ 41,095	\$ 51,117	\$ 92,212	\$ 1,882,753	
1/20/2022	\$ 40,009		\$ 40,009		
7/20/2022	\$ 40,009	\$ 53,289	\$ 93,298	\$ 1,829,464	
1/20/2023	\$ 38,876		\$ 38,876		
7/20/2023	\$ 38,876	\$ 55,554	\$ 94,430	\$ 1,773,910	
1/20/2024	\$ 37,696		\$ 37,696		
7/20/2024	\$ 37,696	\$ 57,915	\$ 95,611	\$ 1,715,995	
1/20/2025	\$ 36,465		\$ 36,465		
7/20/2025	\$ 36,465	\$ 60,376	\$ 96,841	\$ 1,655,619	
1/20/2026	\$ 35,182		\$ 35,182		
7/20/2026	\$ 35,182	\$ 62,942	\$ 98,124	\$ 1,592,677	
1/20/2027	\$ 33,844		\$ 33,844		
7/20/2027	\$ 33,844	\$ 65,618	\$ 99,462	\$ 1,527,059	
1/20/2028	\$ 32,450		\$ 32,450		
7/20/2028	\$ 32,450	\$ 68,406	\$ 100,856	\$ 1,458,653	
1/20/2029	\$ 30,996		\$ 30,996		
7/20/2029	\$ 30,996	\$ 71,314	\$ 102,310	\$ 1,387,339	
1/20/2030	\$ 29,481		\$ 29,481		
7/20/2030	\$ 29,481	\$ 74,344	\$ 103,825	\$ 1,312,995	
1/20/2031	\$ 27,901		\$ 27,901		
7/20/2031	\$ 27,901	\$ 77,504	\$ 105,405	\$ 1,235,491	
1/20/2032	\$ 26,254		\$ 26,254		
7/20/2032	\$ 26,254	\$ 80,798	\$ 107,052	\$ 1,154,693	
1/20/2033	\$ 24,537		\$ 24,537		
7/20/2033	\$ 24,537	\$ 84,232	\$ 108,769	\$ 1,070,461	
1/20/2034	\$ 22,747		\$ 22,747		
7/20/2034	\$ 22,747	\$ 87,812	\$ 110,559	\$ 982,649	
1/20/2035	\$ 20,881		\$ 20,881		
7/20/2035	\$ 20,881	\$ 91,544	\$ 112,425	\$ 891,105	
1/20/2036	\$ 18,936		\$ 18,936		
7/20/2036	\$ 18,936	\$ 95,434	\$ 114,370	\$ 795,671	
1/20/2037	\$ 16,908		\$ 16,908		
7/20/2037	\$ 16,908	\$ 99,490	\$ 116,398	\$ 696,181	
1/20/2038	\$ 14,794		\$ 14,794		
7/20/2038	\$ 14,794	\$ 103,719	\$ 118,513	\$ 592,462	
1/20/2039	\$ 12,590		\$ 12,590		
7/20/2039	\$ 12,590	\$ 108,127	\$ 120,717	\$ 484,335	
1/20/2040	\$ 10,292		\$ 10,292		

Original Value	\$	3,000,000	Lender:	USDA #97-13 2007 USDA RD
Start Date		7/20/2007	Principal Acct #	400-4400-047-002
Interest Rate		4.2500%	Interest Acct #	400-4400-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
7/20/2040	\$ 10,292	\$ 112,722	\$ 123,014	\$ 371,613	
1/20/2041	\$ 7,897		\$ 7,897		
7/20/2041	\$ 7,897	\$ 117,513	\$ 125,410	\$ 254,100	
1/20/2042	\$ 5,400		\$ 5,400		
7/20/2042	\$ 5,400	\$ 122,507	\$ 127,907	\$ 131,593	
1/20/2043	\$ 2,796		\$ 2,796		
7/20/2043	\$ 2,796	\$ 127,713	\$ 130,509	\$ 3,880	
1/20/2044	\$ 82		\$ 82		
7/20/2044	\$ 82	\$ 3,880	\$ 3,962	\$ -	

WATER PLANT EXPANSION

Original Value	\$	2,440,000	Lender:	USDA #91-06 2000 USDA RD
Start Date		12/11/2000	Principal Acct #	552-4552-047-002
Interest Rate		3.2500%	Interest Acct #	552-4552-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
12/11/2016	\$ 59,200	\$ 50,674	\$ 109,874	\$ 1,770,862	
12/11/2017	\$ 57,553	\$ 52,321	\$ 109,874	\$ 1,718,541	
12/11/2018	\$ 55,853	\$ 54,021	\$ 109,874	\$ 1,664,520	
12/11/2019	\$ 54,097	\$ 55,777	\$ 109,874	\$ 1,608,742	
12/11/2020	\$ 52,284	\$ 57,590	\$ 109,874	\$ 1,551,153	
12/11/2021	\$ 50,412	\$ 59,462	\$ 109,874	\$ 1,491,691	
12/11/2022	\$ 48,480	\$ 61,394	\$ 109,874	\$ 1,430,297	
12/11/2023	\$ 46,485	\$ 63,389	\$ 109,874	\$ 1,366,908	
12/11/2024	\$ 44,424	\$ 65,450	\$ 109,874	\$ 1,301,458	
12/11/2025	\$ 42,297	\$ 67,577	\$ 109,874	\$ 1,233,882	
12/11/2026	\$ 40,101	\$ 69,773	\$ 109,874	\$ 1,164,109	
12/11/2027	\$ 37,834	\$ 72,040	\$ 109,874	\$ 1,092,068	
12/11/2028	\$ 35,492	\$ 74,382	\$ 109,874	\$ 1,017,686	
12/11/2029	\$ 33,075	\$ 76,799	\$ 109,874	\$ 940,887	
12/11/2030	\$ 30,579	\$ 79,295	\$ 109,874	\$ 861,592	
12/11/2031	\$ 28,002	\$ 81,872	\$ 109,874	\$ 779,720	
12/11/2032	\$ 25,341	\$ 84,533	\$ 109,874	\$ 695,187	
12/11/2033	\$ 22,594	\$ 87,280	\$ 109,874	\$ 607,906	
12/11/2034	\$ 19,757	\$ 90,117	\$ 109,874	\$ 517,789	
12/11/2035	\$ 16,828	\$ 93,046	\$ 109,874	\$ 424,743	
12/11/2036	\$ 13,804	\$ 96,070	\$ 109,874	\$ 328,674	
12/11/2037	\$ 10,682	\$ 99,192	\$ 109,874	\$ 229,482	
12/11/2038	\$ 7,458	\$ 102,416	\$ 109,874	\$ 127,066	
12/11/2039	\$ 4,130	\$ 105,744	\$ 109,874	\$ 21,321	
12/11/2040	\$ 693	\$ 21,321	\$ 109,874	\$ -	

Original Value	\$	197,054	Lender:	USBANK Bond 1993 CSCDA
Start Date		12/1/1993	Principal Acct #	552-4552-047-002
Interest Rate		7.1250%	Interest Acct #	552-4552-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
12/1/2015	\$ 2,046	\$ 6,331	\$ 8,377	\$ 51,102	
6/1/2016	\$ 1,821	\$ 6,556	\$ 8,377	\$ 44,546	
12/1/2016	\$ 1,587	\$ 6,790	\$ 8,377	\$ 37,756	
6/1/2017	\$ 1,345	\$ 7,032	\$ 8,377	\$ 30,724	
12/1/2017	\$ 1,095	\$ 7,282	\$ 8,377	\$ 23,441	
6/1/2018	\$ 835	\$ 7,542	\$ 8,377	\$ 15,899	
12/1/2018	\$ 566	\$ 7,811	\$ 8,377	\$ 8,089	
6/1/2019	\$ 288	\$ 8,089	\$ 8,377	\$ 0	

SEWER PLANT EXPANSION

Original Value	\$	7,000,000	Lender:	USDA #92-04 1999 USDA RD
Start Date		11/29/1999	Principal Acct #	553-4553-047-002
Interest Rate		3.2500%	Interest Acct #	553-4553-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
11/28/2016	\$ 173,285	\$ 150,185	\$ 323,470	\$ 5,181,655	
11/28/2017	\$ 168,404	\$ 155,066	\$ 323,470	\$ 5,026,589	
11/28/2018	\$ 163,364	\$ 160,106	\$ 323,470	\$ 4,866,483	
11/28/2019	\$ 158,161	\$ 165,309	\$ 323,470	\$ 4,701,174	
11/28/2020	\$ 152,788	\$ 170,682	\$ 323,470	\$ 4,530,492	
11/28/2021	\$ 147,241	\$ 176,229	\$ 323,470	\$ 4,354,263	
11/28/2022	\$ 141,514	\$ 181,956	\$ 323,470	\$ 4,172,306	
11/28/2023	\$ 135,600	\$ 187,870	\$ 323,470	\$ 3,984,436	
11/28/2024	\$ 129,494	\$ 193,976	\$ 323,470	\$ 3,790,461	
11/28/2025	\$ 123,190	\$ 200,280	\$ 323,470	\$ 3,590,180	
11/28/2026	\$ 116,681	\$ 206,789	\$ 323,470	\$ 3,383,391	
11/28/2027	\$ 109,960	\$ 213,510	\$ 323,470	\$ 3,169,882	
11/28/2028	\$ 103,021	\$ 220,449	\$ 323,470	\$ 2,949,433	
11/28/2029	\$ 95,857	\$ 227,613	\$ 323,470	\$ 2,721,819	
11/28/2030	\$ 88,459	\$ 235,011	\$ 323,470	\$ 2,486,808	
11/28/2031	\$ 80,821	\$ 242,649	\$ 323,470	\$ 2,244,160	
11/28/2032	\$ 72,935	\$ 250,535	\$ 323,470	\$ 1,993,625	
11/28/2033	\$ 64,793	\$ 258,677	\$ 323,470	\$ 1,734,948	
11/28/2034	\$ 56,386	\$ 267,084	\$ 323,470	\$ 1,467,863	
11/28/2035	\$ 47,706	\$ 275,764	\$ 323,470	\$ 1,192,099	
11/28/2036	\$ 38,743	\$ 284,727	\$ 323,470	\$ 907,372	
11/28/2037	\$ 29,490	\$ 293,980	\$ 323,470	\$ 613,392	
11/28/2038	\$ 19,935	\$ 303,535	\$ 323,470	\$ 309,857	
11/28/2039	\$ 10,070	\$ 309,857	\$ 323,470	\$ -	

SEWER INFRASTRUCTURE

Original Value \$ 480,000 Lender: USDA #92-09 | 2004 USDA RD
 Start Date 6/28/2004 Principal Acct # 553-4553-047-002
 Interest Rate 4.3750% Interest Acct # 553-4553-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
6/28/2017	\$ 17,259	\$ 8,364	\$ 25,623	\$ 392,310	
6/28/2018	\$ 17,164	\$ 8,459	\$ 25,623	\$ 383,851	
6/28/2019	\$ 16,793	\$ 8,830	\$ 25,623	\$ 375,021	
6/28/2020	\$ 16,407	\$ 9,216	\$ 25,623	\$ 365,805	
6/28/2021	\$ 16,004	\$ 9,619	\$ 25,623	\$ 356,186	
6/28/2022	\$ 15,583	\$ 10,040	\$ 25,623	\$ 346,147	
6/28/2023	\$ 15,144	\$ 10,479	\$ 25,623	\$ 335,667	
6/28/2024	\$ 14,685	\$ 10,938	\$ 25,623	\$ 324,730	
6/28/2025	\$ 14,207	\$ 11,416	\$ 25,623	\$ 313,314	
6/28/2026	\$ 13,707	\$ 11,916	\$ 25,623	\$ 301,398	
6/28/2027	\$ 13,186	\$ 12,437	\$ 25,623	\$ 288,961	
6/28/2028	\$ 12,642	\$ 12,981	\$ 25,623	\$ 275,981	
6/28/2029	\$ 12,074	\$ 13,549	\$ 25,623	\$ 262,432	
6/28/2030	\$ 11,481	\$ 14,142	\$ 25,623	\$ 248,290	
6/28/2031	\$ 10,863	\$ 14,760	\$ 25,623	\$ 233,530	
6/28/2032	\$ 10,217	\$ 15,406	\$ 25,623	\$ 218,124	
6/28/2033	\$ 9,543	\$ 16,080	\$ 25,623	\$ 202,044	
6/28/2034	\$ 8,839	\$ 16,784	\$ 25,623	\$ 185,260	
6/28/2035	\$ 8,105	\$ 17,518	\$ 25,623	\$ 167,742	
6/28/2036	\$ 7,339	\$ 18,284	\$ 25,623	\$ 149,458	
6/28/2037	\$ 6,539	\$ 19,084	\$ 25,623	\$ 130,374	
6/28/2038	\$ 5,704	\$ 19,919	\$ 25,623	\$ 110,454	
6/28/2039	\$ 4,832	\$ 20,791	\$ 25,623	\$ 89,664	
6/28/2040	\$ 3,923	\$ 21,700	\$ 25,623	\$ 67,964	
6/28/2041	\$ 2,973	\$ 22,650	\$ 25,623	\$ 45,314	
6/29/2042	\$ 1,982	\$ 23,641	\$ 25,623	\$ 21,674	
6/29/2043	\$ 948	\$ 21,674	\$ 25,623	-	

RDA OBLIGATION DEBT (NOT CITY DEBT); REPAID USING ROPS FUNDS

Original Value	\$	4,243,694	Lender:	CalHFA Loan No. 090806-03
Start Date		8/21/2015	Principal Acct #	660-220-218
Interest Rate		0.0000%		

PAYMENT DATE	PRINCIPAL	ADD. PRINCIPAL	TOTAL PAYMENT	BALANCE	NOTES
1/15/2018				\$ 3,173,780	
7/15/2018	\$ 25,000	\$ 350,000	\$ 375,000	\$ 2,798,780	
1/15/2019	\$ 25,000	\$ 350,000	\$ 375,000	\$ 2,423,780	
7/15/2019	\$ 25,000	\$ 350,000	\$ 375,000	\$ 2,048,780	
1/15/2020	\$ 25,000	\$ 350,000	\$ 375,000	\$ 1,673,780	
7/15/2020	\$ 25,000	\$ 350,000	\$ 375,000	\$ 1,298,780	
1/15/2021	\$ 25,000	\$ 350,000	\$ 375,000	\$ 923,780	
5/7/2021		\$ 923,780	\$ 923,780	\$ -	

RDA OBLIGATION DEBT (NOT CITY DEBT); REPAID USING ROPS FUNDS

Original Value	\$ 19,596,085	Lender:	US BANK Bond
Start Date	8/1/2015	Principal Acct #	660-0000-047-002
Interest Rate	3.0000%	Interest Acct #	660-0000-047-001

PAYMENT DATE	INTEREST	PRINCIPAL	TOTAL PAYMENT	BALANCE	RATE	NOTES
8/1/2017	\$ 247,528	\$ 395,000	\$ 642,528	\$ 17,821,094	3.000%	
2/1/2018	\$ 241,603		\$ 241,603	\$ 17,579,491		
8/1/2018	\$ 241,603	\$ 410,000	\$ 651,603	\$ 16,927,888	4.000%	
2/1/2019	\$ 233,403		\$ 233,403	\$ 16,694,484		
8/1/2019	\$ 233,403	\$ 430,000	\$ 663,403	\$ 16,031,081	4.000%	
2/1/2020	\$ 224,803		\$ 224,803	\$ 15,806,278		
8/1/2020	\$ 224,803	\$ 435,000	\$ 659,803	\$ 15,146,475	5.000%	
2/1/2021	\$ 213,928		\$ 213,928	\$ 14,932,547		
8/1/2021	\$ 213,928	\$ 465,000	\$ 678,928	\$ 14,253,619	5.000%	
2/1/2022	\$ 202,303		\$ 202,303	\$ 14,051,316		
8/1/2022	\$ 202,303	\$ 485,000	\$ 687,303	\$ 13,364,013	5.000%	
2/1/2023	\$ 190,178		\$ 190,178	\$ 13,173,834		
8/1/2023	\$ 190,178	\$ 510,000	\$ 700,178	\$ 12,473,656	5.000%	
2/1/2024	\$ 177,428		\$ 177,428	\$ 12,296,228		
8/1/2024	\$ 177,428	\$ 535,000	\$ 712,428	\$ 11,583,800	5.000%	
2/1/2025	\$ 164,053		\$ 164,053	\$ 11,419,747		
8/1/2025	\$ 164,053	\$ 565,000	\$ 729,053	\$ 10,690,694	3.000%	
2/1/2026	\$ 155,578		\$ 155,578	\$ 10,535,116		
8/1/2026	\$ 155,578	\$ 585,000	\$ 740,578	\$ 9,794,537	3.125%	
2/1/2027	\$ 146,438		\$ 146,438	\$ 9,648,100		
8/1/2027	\$ 146,438	\$ 595,000	\$ 741,438	\$ 8,906,662	3.250%	
2/1/2028	\$ 136,769		\$ 136,769	\$ 8,769,894		
8/1/2028	\$ 136,769	\$ 615,000	\$ 751,769	\$ 8,018,125	3.250%	
2/1/2029	\$ 126,775		\$ 126,775	\$ 7,891,350		
8/1/2029	\$ 126,775	\$ 640,000	\$ 766,775	\$ 7,124,575	3.500%	
2/1/2030	\$ 115,575		\$ 115,575	\$ 7,009,000		
8/1/2030	\$ 115,575	\$ 660,000	\$ 775,575	\$ 6,233,425	3.500%	
2/1/2031	\$ 104,025		\$ 104,025	\$ 6,129,400		
8/1/2031	\$ 104,025	\$ 680,000	\$ 784,025	\$ 5,345,375	3.625%	
2/1/2032	\$ 91,700		\$ 91,700	\$ 5,253,675		
8/1/2032	\$ 91,700	\$ 710,000	\$ 801,700	\$ 4,451,975	3.750%	
2/1/2033	\$ 78,388		\$ 78,388	\$ 4,373,587		
8/1/2033	\$ 78,388	\$ 730,000	\$ 808,388	\$ 3,565,200	3.750%	
2/1/2034	\$ 64,700		\$ 64,700	\$ 3,500,500		
8/1/2034	\$ 64,700	\$ 760,000	\$ 824,700	\$ 2,675,800	4.000%	
2/1/2035	\$ 49,500		\$ 49,500	\$ 2,626,300		
8/1/2035	\$ 49,500	\$ 790,000	\$ 839,500	\$ 1,786,800	4.000%	
2/1/2036	\$ 33,700		\$ 33,700	\$ 1,753,100		
8/1/2036	\$ 33,700	\$ 825,000	\$ 858,700	\$ 894,400	4.000%	
2/1/2037	\$ 17,200		\$ 17,200	\$ 877,200		
8/1/2037	\$ 17,200	\$ 860,000	\$ 877,200	\$ (0)	4.000%	